

# **INVESTOR PRESENTATION**

4Q20 and FY20 results 24 February 2021



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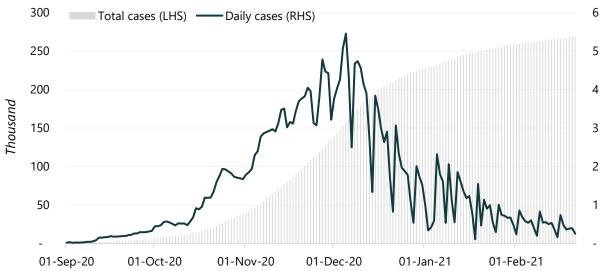


### **COVID-19 STATISTICS**



| GEORGIA'S STATISTICS AS OF:      | <b>4-Dec-20</b><br>Peak period of the second lockdown | 21-Feb-21<br><sub>Now</sub> | % change     |  |
|----------------------------------|---|-----------------------------|--------------|--|
| ACTIVE CASES                     | 27,370  | 3,257                       | -88%         |  |
| DAILY CASES                      | 5,450   | 258                         | <b>-95</b> % |  |
| AVERAGE DAILY TESTS <sup>1</sup> | 13,720  | 15,741                      | +15%         |  |
| 268,355                          | 2.6%  |                             |              |  |
| TOTAL CASES                      | 7-DAY POSITIVE RATE                                   |                             |              |  |

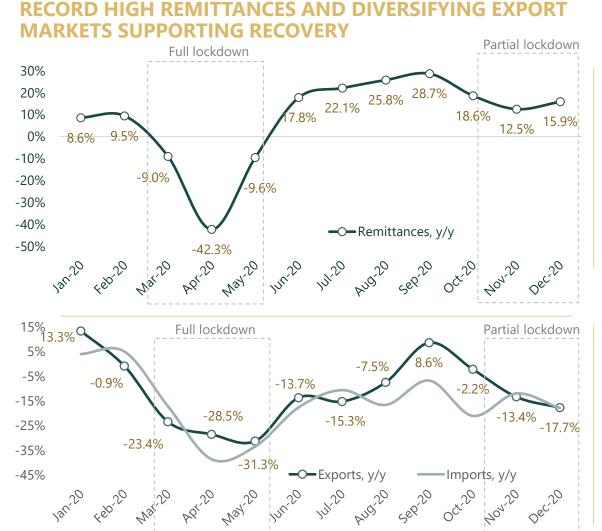
#### **COVID-19 CASES: DYNAMICS IN GEORGIA**



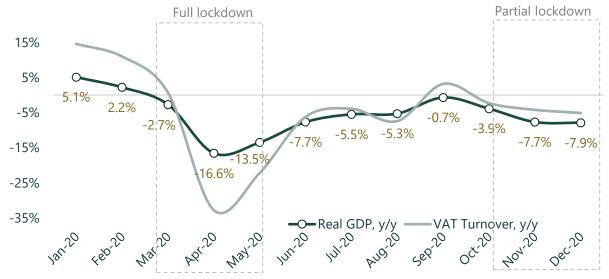
| ECONOMY NEARING FULL REOPENING   |                                 |
|--|---------------------------------|
| Restrictions imposed/active at 28 November 2020  | Status                          |
| Suspension of the municipal and inter-city transportation  | Lifted                          |
| Remote operation of secondary schools and universities.<br>Suspension of public and private kindergartens. | Lifted                          |
| Suspension of non-grocery shops/ shopping mall operations except for online sales                          | Lifted                          |
| Closing of restaurants and other food facilities, except for takeaway, delivery and drive-in services      | Lifted <sup>2</sup>             |
| Suspension of regular flights  | Lifted                          |
| Country-wide night-time curfew from 21:00 to 05:00   | To be lifted in the coming days |
| Closing of gyms and swimming pools; suspension of activities of sport, art and cultural clubs.             | To be lifted in the coming days |
| Hotels, ski lifts and trails shut down in winter resorts.  | To be lifted in the coming days |

### **MACROECONOMIC FAST INDICATORS IN 2020**





#### **REAL GDP GROWTH RECOVERY DYNAMICS**



#### **ECONOMY WAS SUPPORTED BY**

- UNPRECEDENTED STIMULUS AROUND THE GLOBE
- 🛉 🔹 STRONG INTERNATIONAL SUPPORT
- 🐑 🔹 SIZEABLE FISCAL PACK
- SOUND MONETARY POLICY FRAMEWORK
- RECORD HIGH REMITTANCES
  - DIVERSIFYING EXPORT MARKETS

### **GOVERNMENT MEASURES**



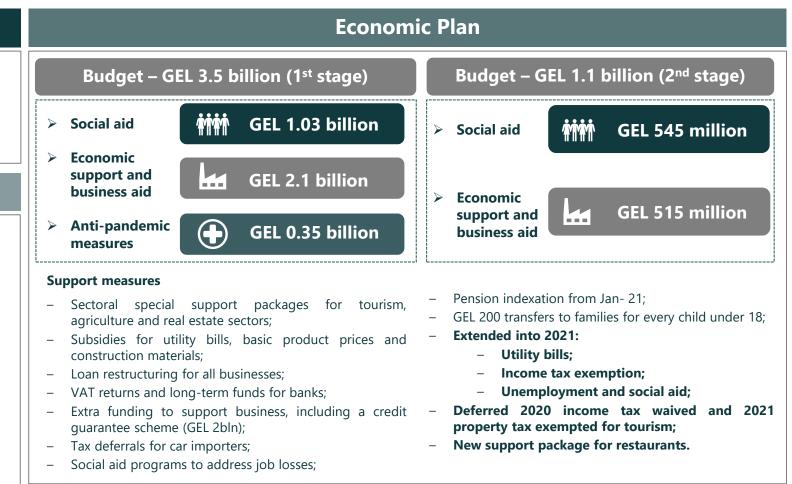
#### ACCUMULATED BUFFERS AND INTERNATIONAL SUPPORT HAVE ALLOWED THE GOVERNMENT TO LAUNCH SIZEABLE MEASURES

#### **US\$ 3 billion funding facility**

- US\$ 3 billion (predominantly loans) from international donors (incl. US\$ 450m from IMF):
  - US\$1.5 billion intended for the private sector
  - US\$1.5 billion for the public sector

#### **Monetary policy**

- Easing non-price credit conditions (LTV, PTI, etc.);
- Intervening in the FX market (US\$ 953 million sold in March-January, including US\$873 million in 2020);
- Monetary policy rate reduced to 8.0%;
- Introducing US\$ 400 million currency swap facility for the financial sector to provide GEL liquidity;
- Reduced capital conservation buffer (2.5% of Risk Weighted Assets) and 2/3 of currency induced credit risk buffer total of GEL 1.6 billion;
- Temporary liquidity instrument to support credit to SMEs;
- Moratorium announced on new regulatory activity.

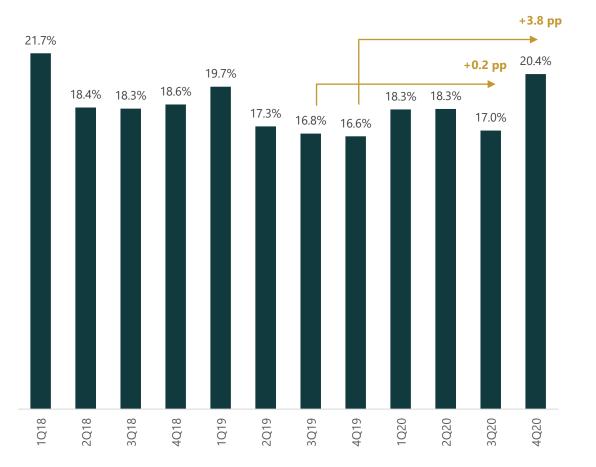


PRUDENT PRE-CRISIS FISCAL PRACTICE ENSURED A STRONG POSITION TO BORROW TO FIGHT THE PANDEMIC, WITH MOF EXPECTING PUBLIC DEBT TO RISE TO AROUND 60% OF GDP BY THE END OF 2020 (41% AT THE END OF 2019)

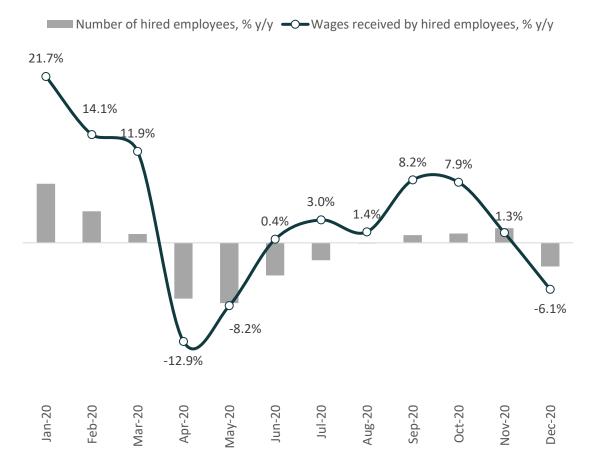
### THE LABOR MARKET DYNAMICS



#### AFTER FALLING IN 3Q20, THE UNEMPLOYMENT RATE INCREASED AGAIN IN 4Q20 ON THE BACK OF RESTRICTIONS

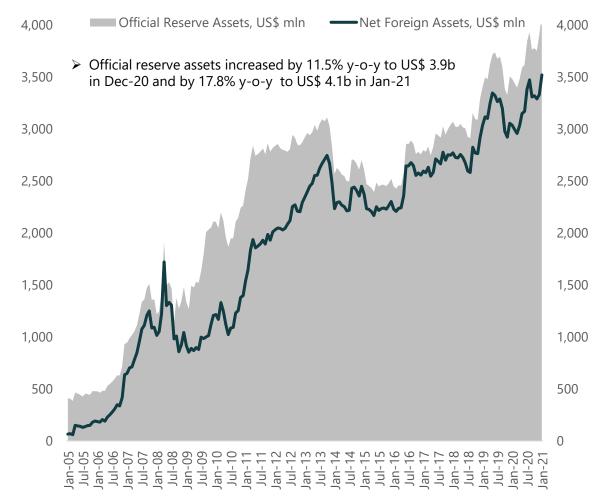


#### THE NUMBER OF HIRED EMPLOYEES AND SALARIES DECREASED AGAIN BY THE END OF THE YEAR DUE TO THE LOCKDOWN



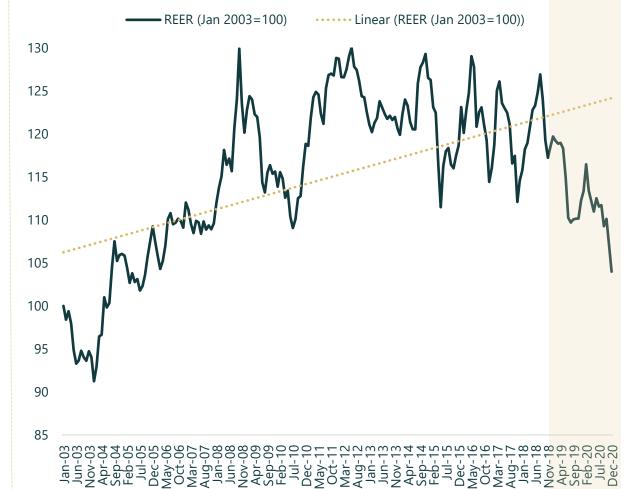
### **EXCHANGE RATE PERFORMANCE**

#### OFFICIAL RESERVE ASSETS REACHED HISTORIC HIGH OF US\$ 4.1 BILLION BY THE END OF JANUARY 2021





#### THE REAL EFFECTIVE EXCHANGE RATE HAS DEVIATED FROM THE LONG-TERM TREND FOR ALREADY TWO YEARS



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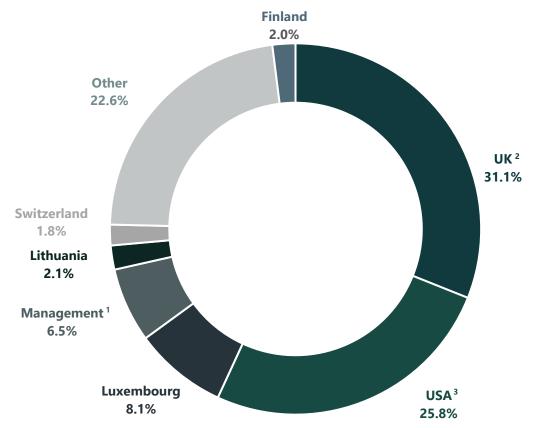
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## **GEORGIA CAPITAL (GCAP) SHAREHOLDERS AT 31-DEC-20**

#### **GCAP SHAREHOLDERS ALLOCATION BY GEOGRAPHY**



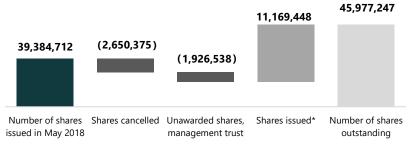
**Georgia Capital PLC |** 1. Management shares include both vested and unvested awarded shares. 2. UK also includes Channel Islands. 3. USA also includes Cayman Islands.



#### **GCAP TOP 10 SHAREHOLDERS**

| Rank | Shareholder name                    | Ownership |
|------|-------------------------------------|-----------|
| 1    | Eaton Vance                         | 5.95%     |
| 2    | M&G Investment Management Ltd       | 5.77%     |
| 3    | Schroder Investment Management Ltd  | 3.95%     |
| 4    | RWC                                 | 3.15%     |
| 5    | Coeli Frontier Markets AB           | 2.72%     |
| 6    | Aberdeen Standard Investments       | 2.65%     |
| 7    | Dunross & Co AB (incl. UBS)         | 2.57%     |
| 8    | Firebird Management LLC             | 2.51%     |
| 9    | Vanshap Capital LLC                 | 2.48%     |
| 10   | Consilium Investment Management LLC | 2.27%     |
|      | Total                               | 34.02%    |

#### NUMBER OF OUTSTANDING SHARES



\* 11.2 million CGEO shares were issued as part of GHG transaction (3.4 million shares in Dec-19 and 7.7 million shares in 3Q20)

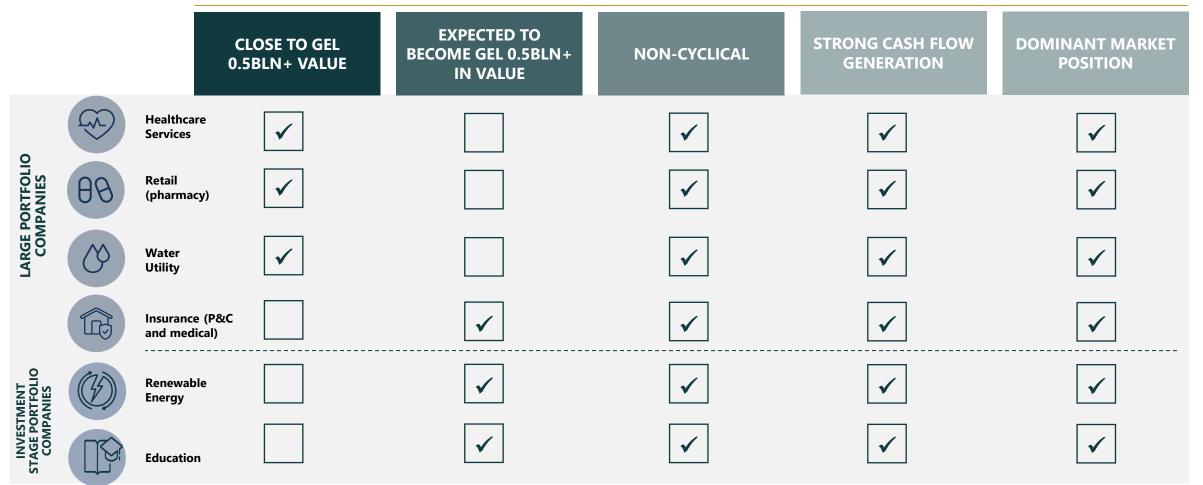
| <b>OUR PORTFO</b>                     | LIO OVERVIEW  |  | GEORGIA<br>CAPITAL  |
|---------------------------------------|---|--|---|
| LISTED ASSETS                         |   | PRIVATE ASSETS   |   |
|                                       |   | INVESTMENT STAGE PORTFOLIO   |   |
| LISTED ASSETS • Bank of Georgia (BoG) | <ul> <li>LARGE PORTFOLIO COMPANIES</li> <li>Healthcare Services (GHG)</li> <li>Retail (pharmacy) (GHG)</li> <li>Water Utility</li> <li>Insurance (P&amp;C and medical (GHG))</li> </ul> | Renewable Energy     Education   | • Housing Development<br>• Hospitality &<br>Commercial Real Estate<br>• Beverages<br>• Auto Service<br>• Digital Services |
|                                       | NON-CYCLICAL BUSINESSES  CLOSE TO GEL 0.5BLN+ VALUE   | <ul> <li>NON-CYCLICAL BUSINESSES</li> <li>WITH POTENTIAL TO BECOME GEL<br/>0.5BLN+ IN VALUE</li> </ul> | SUBSCALE BUSINESSES<br>LIMITED POTENTIAL TO<br>BECOME GEL 0.5BLN+ IN<br>VALUE   |
| /ALUE AT 31-DEC-20: GEL 532m          | GEL 1.858m  | GEL 303m   | GEL 215m  |

| VALUE AT 31-DEC-20:                | <b>GEL 532m</b> | GEL 1,858m | GEL 303m | GEL 215m |
|------------------------------------|-----------------|------------|----------|----------|
| SHARE IN TOTAL<br>PORTFOLIO VALUE: | 18.3%           | 63.9%      | 10.4%    | 7.4%     |

# **OUR PRIVATE PORTFOLIO AT A GLANCE**



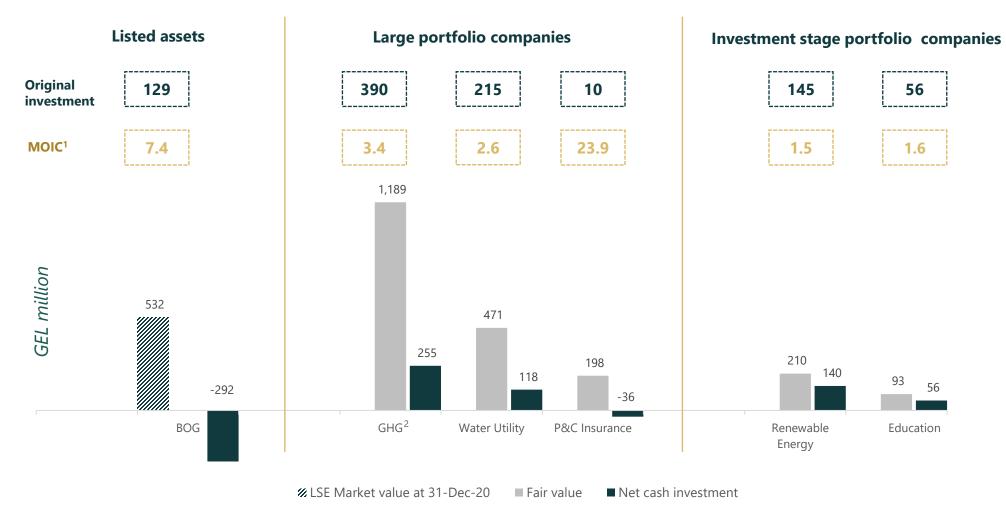
#### DEFENSIVE, HIGH QUALITY ASSETS WITH STRONG AND GROWING CASH FLOW STREAMS



# **PORTFOLIO HIGHLIGHTS | 31 DECEMBER 2020**



Gross investment of GEL 1.5b -----> Net investment of GEL 570m -----> Portfolio fair value of GEL 2.9b



Georgia Capital PLC | 1. Multiple of Invested Capital is calculated as follows: i) the numerator is the cash and non-cash inflows from dividends and sell-downs plus fair value of investment at reporting date ii) the denominator is the gross investment amount. 2. GHG includes: Healthcare Services, Retail (pharmacy) and Medical Insurance businesses.

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# **CORE STRATEGY ENABLERS**

### THREE FUNDAMENTAL ENABLERS:

- 01 Superior corporate governance
- 02 Access to management
- 03 Access to capital



### **THREE FUNDAMENTAL ENABLERS**





# **CAPITAL ALLOCATION PHILOSOPHY**



#### GCAP SHARE PRICE IS AT CORE OF OUR DECISION MAKING VIS-À-VIS INVESTMENTS

# WE ARE TARGETING TO INVEST IN OPPORTUNITIES WHICH PRODUCE GREATER RETURN THAN BUYING GCAP SHARES



We perform 360-degree analysis each time we make a capital allocation decision and compare:

- Investment opportunity vs. buyback opportunity
- Sale opportunity vs. buyback opportunity

# **CAPITAL ALLOCATION PHILOSOPHY (CONT'D)**



#### IRR & MOIC<sup>1</sup> IS THE KEY DRIVER FOR GCAP TO INVEST IN NEW OPPORTUNITIES

#### **KEY MONEY MULTIPLES AT GCAP LEVEL**





#### ROIC IS AT CORE OF DECISION MAKING WHEN OUR PORTFOLIO COMPANIES ARE INVESTING OR DIVESTING ASSETS / BUSINESSES

# KEY METRIC FOR REINVESTMENT DECISION MAKING AT PORTFOLIO COMPANIES' LEVEL



### ROIC

- ROIC should be more than WACC for new investments
- Portfolio companies to continue divestment of low ROIC and/or non-core assets & businesses to enhance ROIC
  - e.g. recent hospital (HTMC) sale transaction, improving healthcare services business ROIC by 90bps on a proforma basis



### **GCAP ROLE VIS-À-VIS PORTFOLIO COMPANIES**

- Approval of all capital allocation decisions: equity, debt, profit reinvestment, divestment etc.
- Strategy setting, business plan approval and monitoring
- Human capital (CEO & CFO) allocation & KPI setting

# ENHANCEMENT OF OUR STRATEGY AS ANNOUNCED ON 2020 INVESTOR DAY



We will be investing in the sectors/opportunities with potential to be GEL 0.5bln in equity value in the next 3-5 years' time

Larger companies will be attractive for international strategic and financial buyers, which will increase the liquidity of our portfolio companies

Management time will be used more efficiently for large opportunities



# ENHANCED STRATEGY IS TO INVEST IN LARGE OPPORTUNITIES

GCAP invests in Georgia in large opportunities, which have a potential to become GEL 0.5bln+ in equity value.

GCAP develops and grows portfolio companies to equity value of GEL 0.5bln+ and realizes proceeds through exit, as investments mature.

LARGE SIZE WILL PROVIDE LIQUIDITY AND AS SUCH IMPROVED EXIT OPPORTUNITIES AND ABILITY FOR GCAP TO REDUCE THE NAV DISCOUNT



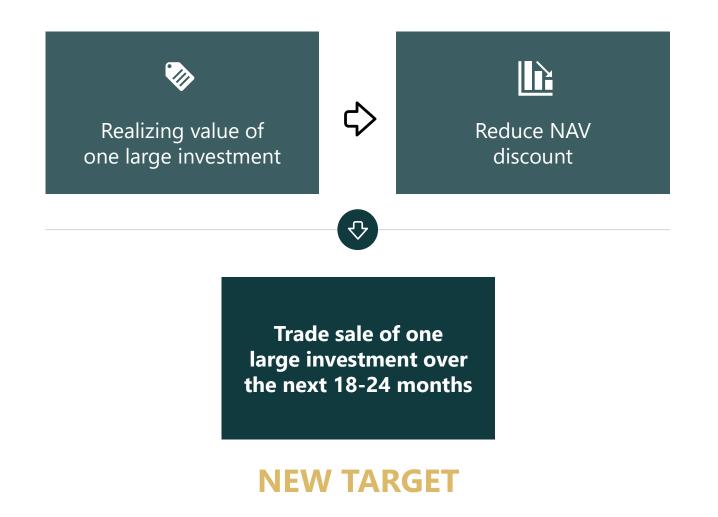
# NEW PRIORITY #1 ANNOUNCED ON 2020 INVESTOR DAY:

We believe realizing value of one of our large investments will help to validate the value of our portfolio and to reduce discount to NAV

Therefore, we will be targeting to complete a trade sale of one of our large businesses

GCAP WILL COMPLETE THE FULL CYCLE OF ITS STRATEGY (INVEST, GROW, MONETISE), FOLLOWING THE SALE OF A LARGE PORTFOLIO COMPANY

Starting from 2020, we are institutionilising exit process from our portfolio companies.



# **NEW PRIORITY #2:** DIVESTMENT OF "OTHER" PORTFOLIO



Other portfolio includes small companies with limited potential to achieve GEL 0.5 billion equity value



# **RENEWABLE ENERGY AND EDUCATION - OUR KEY INVESTMENT AREAS IN THE MEDIUM TERM**



GRADUALLY MOVING TO REINVESTMENT PHASE, GIVEN THE STRONG CASH FLOW GENERATION AT OUR INVESTMENT STAGE PORTFOLIO COMPANIES

#### TOTAL NET INVESTMENT OF c. US\$ 50MLN IDENTIFIED FROM GCAP OVER THE NEXT 3-5 YEARS

#### of which, c. US\$ 10mln in 2021





ENEWABLE ENERGY EDUCATION

Limiting expansion through greenfield developments and focus on buying cash generating assets at attractive multiples

# **INVESTING IN RENEWABLE ENERGY**



#### **INDUSTRY INVESTMENT RATIONALE**

- High margins, dollar linked cash flows
- Growing market, with 35% of demand satisfied through imports and TPPs
- High capacity factors
- Low penetration of air conditioners and high Cooling Degree Day (CDD)



#### CURRENT INVESTMENT OVERVIEW | 31-Dec-20

#### **RANGE FOR PEER TRADING MULTIPLES<sup>3</sup>**

**11x-21x** LTM EV/EBITDA

#### TOTAL NET INVESTMENT OF c. US\$ 36MLN IDENTIFIED FROM GCAP OVER THE NEXT 3 YEARS

• Over the next 3 years we will be launching pipeline projects: wind farms in Tbilisi and Kaspi, Zoti HPP and Darchi HPP.

| RENEWABLE ENERGY SNAPSHOT                  | NOW       | IN 3-5 YEARS            |
|--|-----------|-------------------------|
| <b>MOIC</b> (Multiple of Invested Capital) | 1.5x      | 2.0x+                   |
| IRR  | 20.5%     | 20%+                    |
| Installed capacity                         | 91MW      | 263MW                   |
| Run-rate EBITDA                            | GEL 45mln | GEL 122mln <sup>2</sup> |

### RECENT NOTABLE TRANSACTION FROM GEORGIA – TEPCO & DARIALI ENERGY

**In April 2020**, Renewable Energy arm of Tokyo Electric Power Company Holdings, Japanese Electric Utilities company, acquired **31.4%** of 108MW Dariali HPP.

#### **REGIONAL<sup>1</sup> TRANSACTION HIGHLIGHTS IN THE SECTOR<sup>4</sup>**

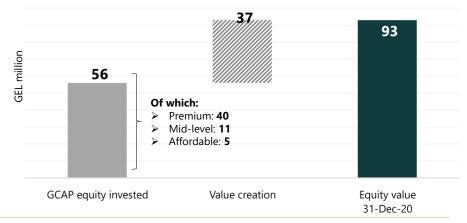
- 167 transactions over the last 3 years
  - Of which, 32 transactions have less than US\$ 100mln size

# INVESTING IN EDUCATION



#### **INDUSTRY INVESTMENT RATIONALE**

- Asset light industry
- High quality revenue with high margins
- High trading multiples
- Highly fragmented K-12 private school market with strong growth potential



#### CURRENT INVESTMENT OVERVIEW | 31-Dec-20

#### **RANGE FOR PEER TRADING MULTIPLES<sup>1</sup>**

7x-22x LTM EV/EBITDA

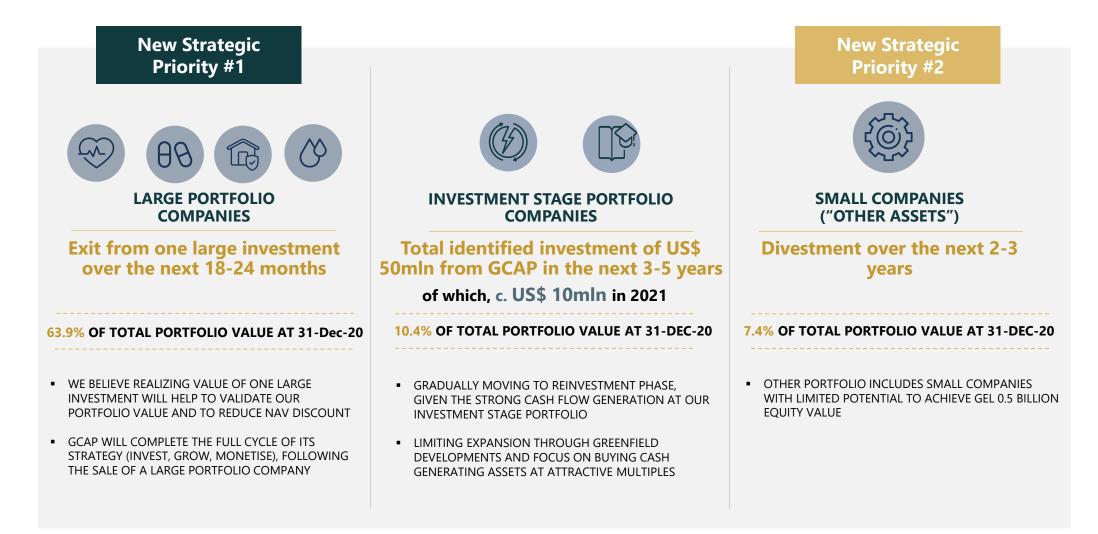
#### TOTAL NET INVESTMENT OF c. US\$ 14MLN IDENTIFIED FROM GCAP OVER THE NEXT 5 YEARS BY 2025

- Scaling up to capacity of 21,000 learners through expansion plans in existing schools and M&As by 2025.
- Strong organic growth at existing schools is expected to drive solid growth in Run-rate EBITDA, on top of expansion plans and M&As.
- By 2025, average investment and EBITDA per learner are expected to decrease, as 80% of M&A capacity will be concentrated in affordable sector.

| EDUCATION BUSINESS SNAPSHOT         | NOW                    | BY 2025    |  |
|-------------------------------------|------------------------|------------|--|
| MOIC (Multiple of Invested Capital) | 1.6x                   | 2.0x+      |  |
| IRR                                 | 42.7%                  | 25%+       |  |
| Existing capacity (# of learners)   | 2,810                  | 21,000     |  |
| of which, existing schools          | 2,810                  | 6,000      |  |
| of which, M&A                       | -                      | 15,000     |  |
| EBITDA                              | GEL 10mln <sup>2</sup> | GEL 50mln+ |  |

# OUTLOOK FOR OUR PRIVATE PORTFOLIO IN LINE WITH ENHANCED STRATEGY





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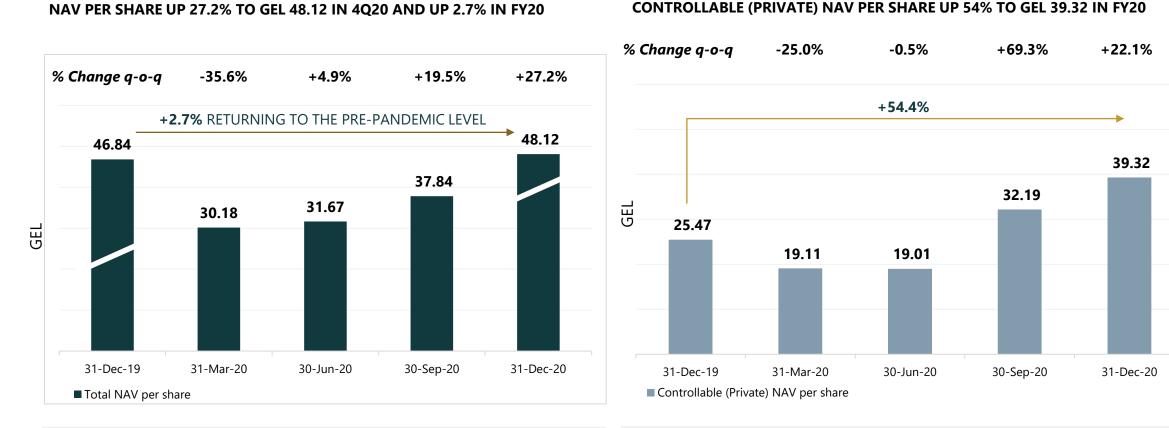


#### **SEVERAL KEY ACTIVITIES IN 2020**



# NAV PER SHARE (GEL) DEVELOPMENT OVERVIEW





% share of controllable (private) NAV per share up from 54% at 31-Dec-19 to 82% at 31-Dec-20 Controllable (private) NAV per share adjusted for GHG transfer<sup>1</sup> was up 25.9% to GEL 33.15 in 4Q20 (up 30.2% in FY20)

# **NAV PER SHARE (GEL) MOVEMENT IN 4Q20**

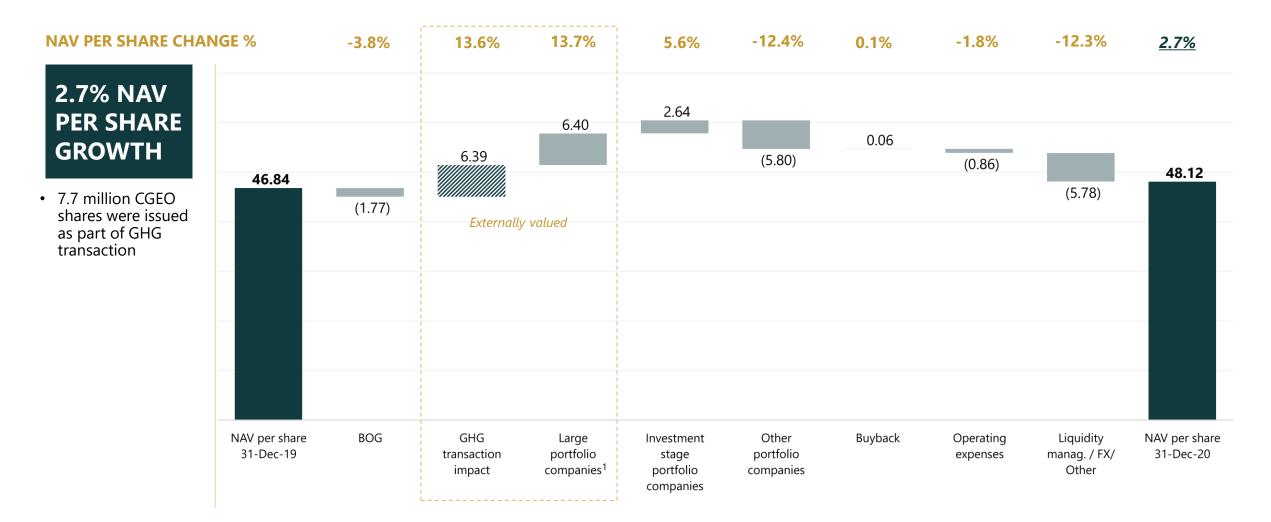


#### 27.2% NA **PER SHAR** GROWTH • 27.2% growth in 4Q20 NAV per sh (GEL) on the back strong value crea across our resilier private portfolio a 36.6% increase BoG share price during the quarte

| NAV PER SHARE CHAN  | GE %                       | <b>9.9</b> % | 18.9%                        | 1.2%                                 | -0.5%                     | -0.5%              | -1.8%                              | <u>27.2%</u>               |
|---|----------------------------|--------------|------------------------------|--------------------------------------|---------------------------|--------------------|------------------------------------|----------------------------|
| 27.2% NAV<br>PER SHARE  |                            |              | 7.15                         | 0.45                                 | (0.19)                    | (0.20)             | (0.68)                             | 48.12                      |
| GROWTH  | 37.84                      | 3.75         | Externally valued            |                                      |                           |                    |                                    |                            |
| <ul> <li>27.2% growth in<br/>4Q20 NAV per share<br/>(GEL) on the back of<br/>strong value creation<br/>across our resilient<br/>private portfolio and<br/>a 36.6% increase in<br/>BoG share price<br/>during the quarter</li> </ul> |                            |              |                              |                                      |                           |                    |                                    |                            |
|   | NAV per share<br>30-Sep-20 | BOG          | Large portfolio<br>companies | Investment stage portfolio companies | Other portfolio companies | Operating expenses | Liquidity<br>manag. / FX/<br>Other | NAV per share<br>31-Dec-20 |

# NAV PER SHARE (GEL) MOVEMENT IN FY20

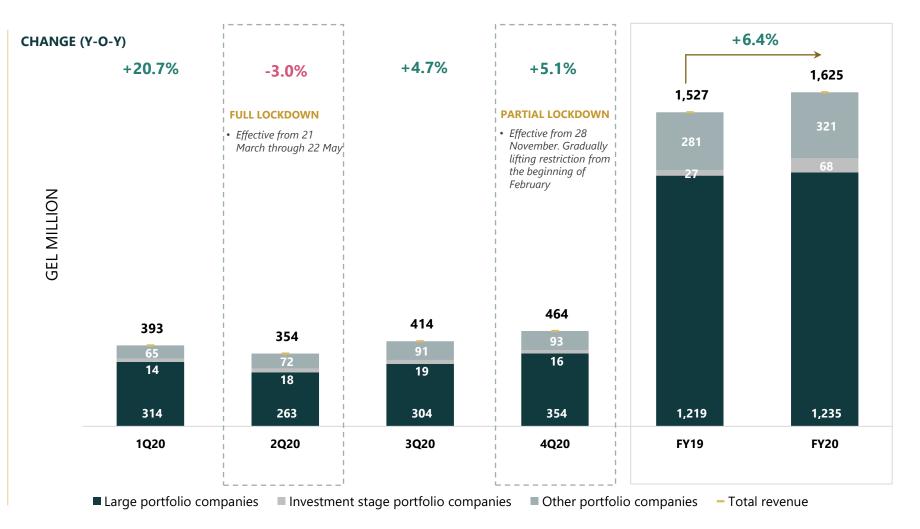




## AGGREGATED REVENUE DEVELOPMENT ACROSS PRIVATE PORTFOLIO



AGGREGATED REVENUE UP 5.1% Y-O-Y IN 4Q20 AND UP 6.4% IN FY20

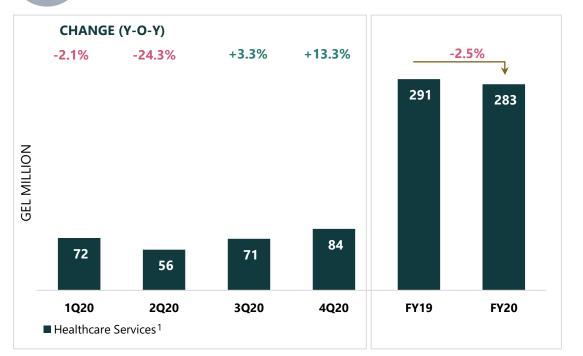


# AGGREGATED REVENUE DEVELOPMENT ACROSS PRIVATE LARGE PORTFOLIO COMPANIES





REBOUNDING NET REVENUES IN HEALTHCARE SERVICES FOLLOWING THE END OF FULL LOCKDOWN IN MAY-20

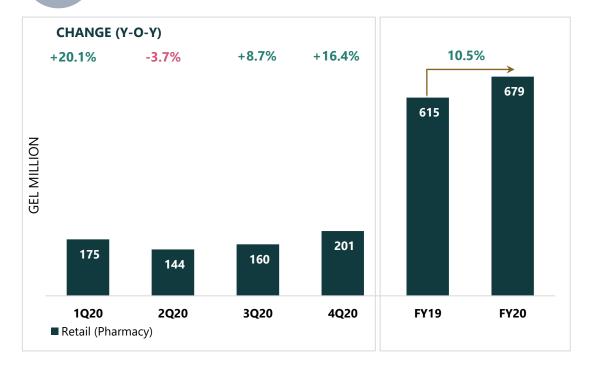


#### **KEY DRIVERS**

- Since September 2020, healthcare services business has mobilized c.1300 beds for the COVID-19 patients.
- > The number of admissions at clinics was up by 9.3% y-o-y in 4Q20.
- > Occupancy rate was up by 3.6 ppts in 4Q20 y-o-y in hospitals.



RESILIENT PERFORMANCE OF RETAIL (PHARMACY), REVENUE UP 16.4% Y-O-Y IN 4Q20 AND UP 10.5% IN FY20



#### **KEY DRIVERS**

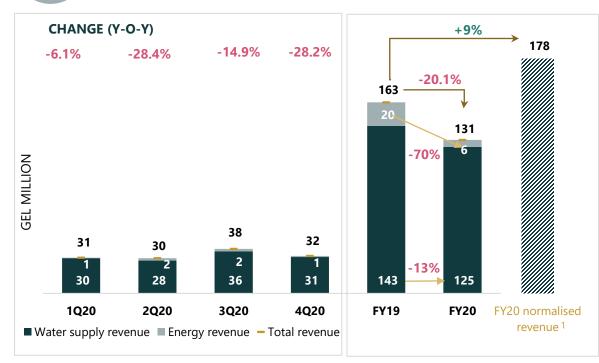
- Same-store growth rate was 9.2% y-o-y in 4Q20 (6.1% in FY20).
- Average bill size up 23.2% y-o-y to GEL 18.6 in 4Q20 (up 17.9% in FY20).

# AGGREGATED REVENUE DEVELOPMENT ACROSS PRIVATE LARGE PORTFOLIO COMPANIES (CONT'D)





REVENUE OF WATER UTILITY DOWN 28.2% Y-O-Y IN 4Q20, DOWN 20.1% IN FY20



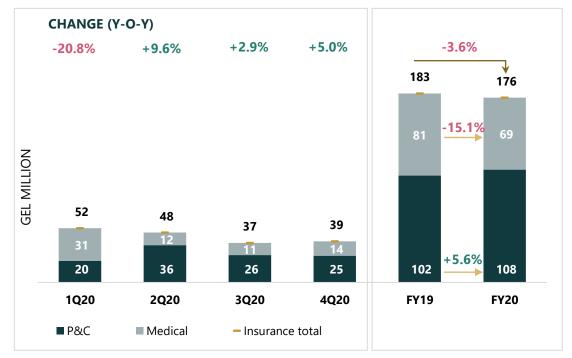
#### **KEY DRIVERS**

- FY20 revenues down 20.1% y-o-y, reflecting COVID-19 related decrease in water consumption levels in corporate clients and low water inflows at Zhinvali reservoir.
- New water tariffs set at the end of 2020, translating into a 38% increase in allowed revenues from water sales for the 2021-2023 regulatory period.

**Georgia Capital PLC |** 1. Normalised for a) abnormally low generation levels in 2020 in Zhinvali reservoir and b) low volume sales due to COVID-19 (reimbursed under the tariff-setting methodology).



TOTAL GROSS PREMIUMS WRITTEN OF P&C AND MEDICAL INSURANCE UP 5.0% Y-O-Y IN 4Q20, DOWN 3.6% IN FY20



#### **KEY DRIVERS**

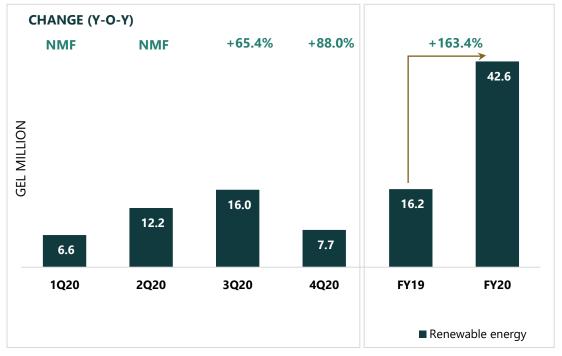
- Overall, COVID-19 impact was largely well-contained further supported by decreased loss ratio reflecting lower claims during the lockdowns.
- The COVID-19 had negative impact on P&C's compulsory border third-party liability insurance line (MTPL).

# AGGREGATED REVENUE DEVELOPMENT ACROSS PRIVATE INVESTMENT STAGE PORTFOLIO COMPANIES





STRONG PERFORMANCE OF RENEWABLE ENERGY, REVENUE UP 88.0% Y-O-Y IN 4Q20 AND UP 163.4% IN FY20

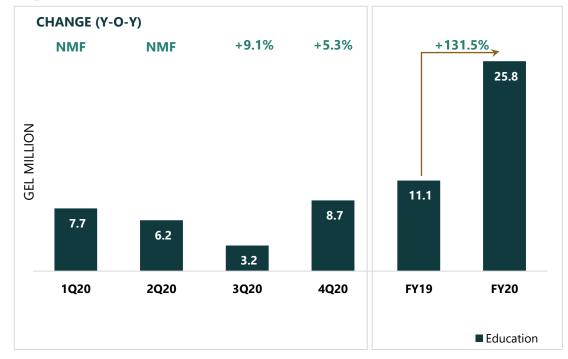


#### **KEY DRIVERS**

- Resilient 2020 results despite the COVID-19, primarily reflecting strong momentum from acquisitions completed at the end of 2019 and energy price increases.
- Electricity sales price (USD) increase led to a 12.5% y-o-y like-for-like growth in FY20 revenues (excluding business interruption insurance reimbursement).



EDUCATION REVENUE UP 5.3% Y-O-Y IN 4Q20 AND UP 131.5% IN FY20



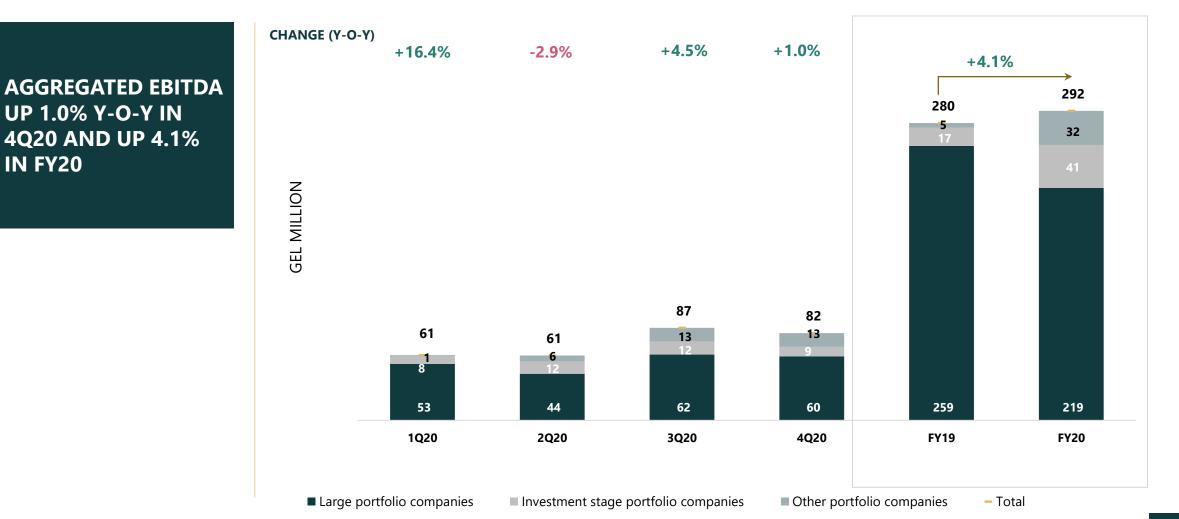
#### **KEY DRIVERS**

- ▶ 5.6% y-o-y increase in FY20 average tuition fee per learner.
- > Cash collection rates remained strong, largely at 2019 levels.

# **AGGREGATED EBITDA DEVELOPMENT ACROSS PRIVATE PORTFOLIO IN 4Q20 AND FY20**

IN FY20



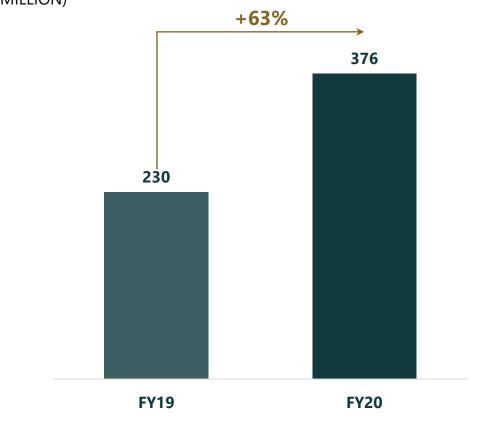


### AGGREGATED CASH BALANCE & NET OPERATING CASH FLOW DEVELOPMENT ACROSS PRIVATE PORTFOLIO IN 2020

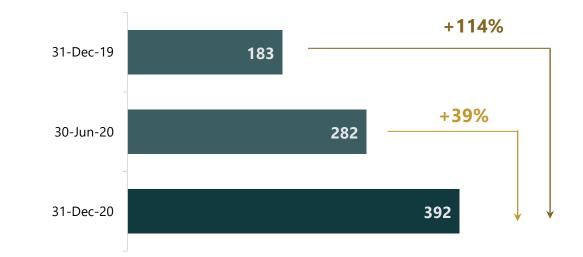


#### AGGREGATED NET OPERATING CASH FLOW UP 63% Y-O-Y IN FY20 TO GEL 376 MILLION

#### **TOTAL AGGREGATED NET OPERATING CASH FLOW** (GEL MILLION)



**TOTAL AGGREGATED CASH BALANCE OF PRIVATE BUSINESSES** (GEL MILLION)

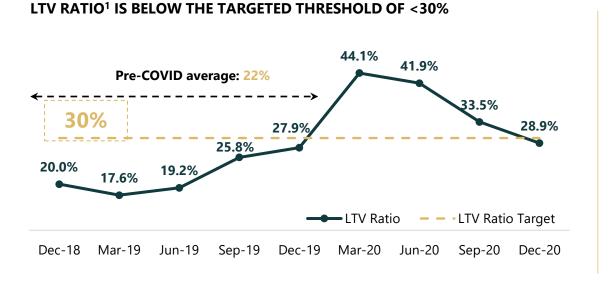


**GCAP LIQUIDITY REMAINED HIGH AT 31-DEC-20** 

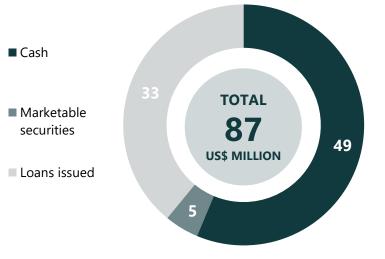


# **GEORGIA CAPITAL LEVERAGE & LIQUIDITY PROFILE**

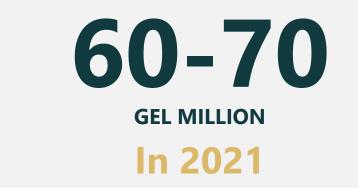




#### US\$ 87 MILLION LIQUID FUNDS AS OF 31-DEC-20



#### SOLID DIVIDEND INCOME OUTLOOK FROM PRIVATE PORTFOLIO COMPANIES



# **CONTENTS**

01 COVID-19 UPDATE | GEORGIA

**GEORGIA CAPITAL AT A GLANCE** 02

03 **STRATEGY AND CAPITAL ALLOCATIONS** 

4Q20 & FY20 RESULTS OVERVIEW 04

05 **PORTFOLIO OVERVIEW** 

06 FY20 GEORGIAN MACRO OVERVIEW

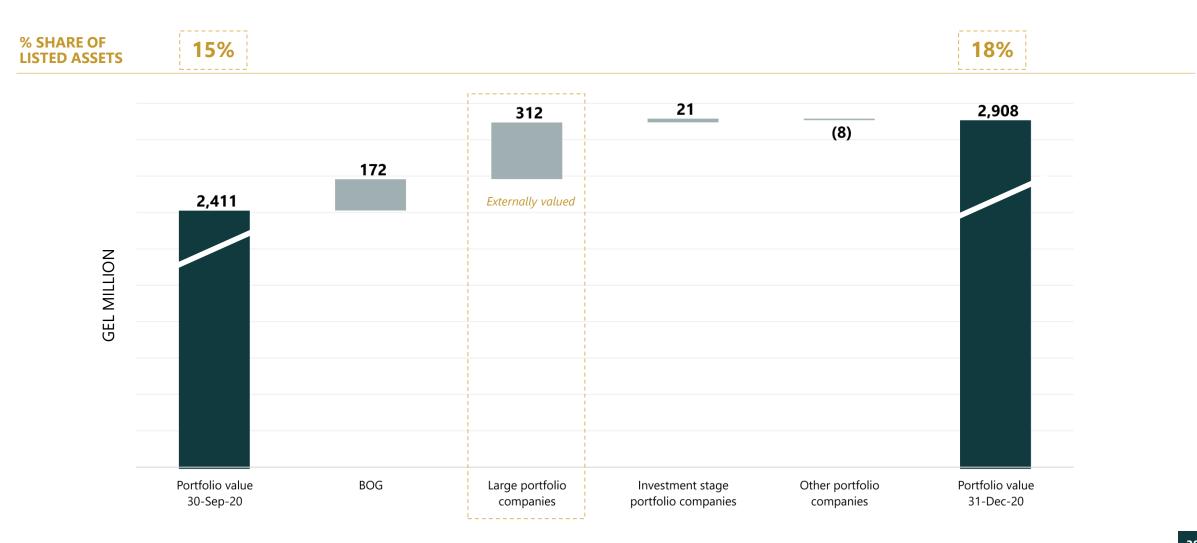
**APPENDICES** 07





# **PORTFOLIO VALUE DEVELOPMENT IN 4Q20**

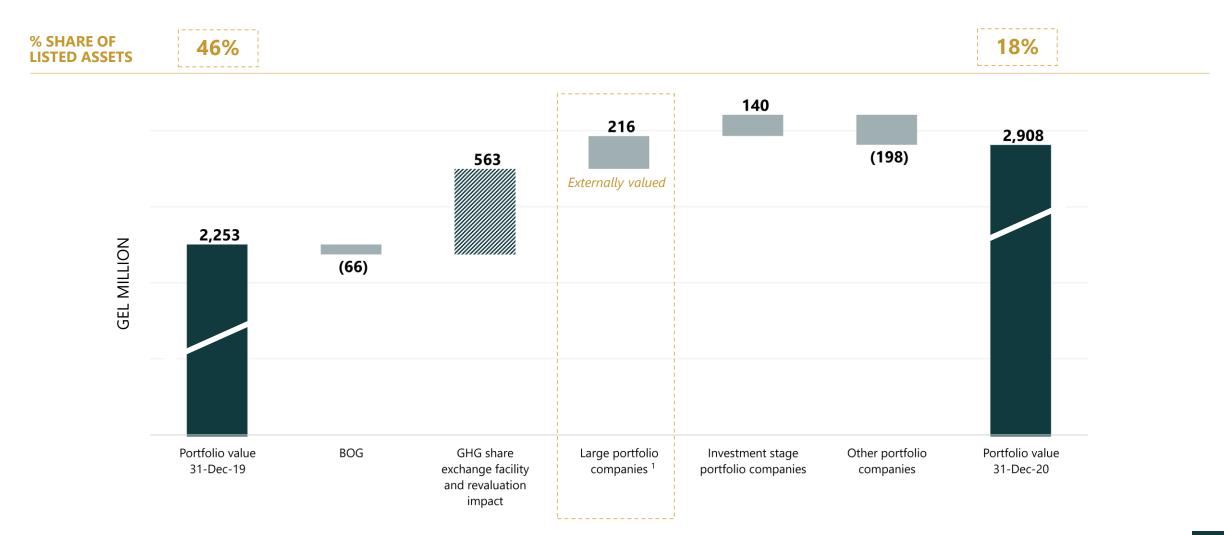
## **PORTFOLIO VALUE UP 21% TO GEL 2.9 BILLION IN 4Q20**





# **PORTFOLIO VALUE DEVELOPMENT IN FY20**

## PORTFOLIO VALUE UP 29% TO GEL 2.9 BILLION IN FY20

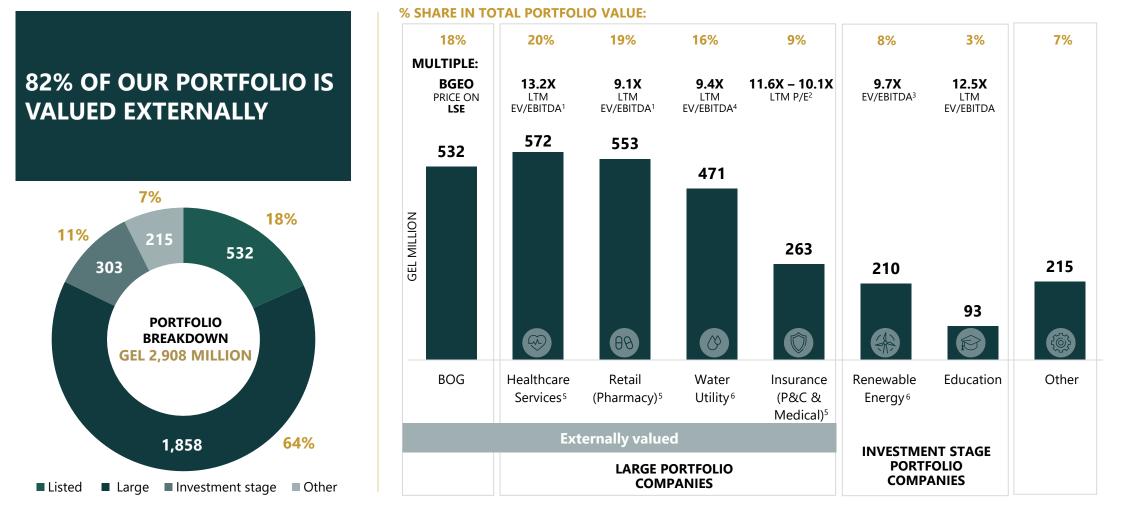


Georgia Capital PLC | 1. Subsequent revaluation of GHG businesses in 4Q20 is included in "large portfolio companies".

GFORGIA

# **PORTFOLIO VALUE AS OF 31-DEC-20**





Georgia Capital PLC 1) LTM EV/EBITDA multiples for Healthcare services and Retail (pharmacy) are presented including IFRS 16 as of 31-Dec-20. 2) LTM P/E multiple of 11.6x for P&C Insurance at 31-Dec-20 and 10.1x for medical insurance at 31-Dec-20. 3) Hydrolea HPPs and Qartli wind farm were valued using run-rate / actual LTM EBITDA earnings and related EV/EBITDA multiple, while Mestiachala HPPs and other pipeline projects are stated at cost. Blended multiple is 9.7x for Hydrolea HPPs and Qartli WPP. 4) ) LTM EBITDA (used in valuation) for Water Utility reflects new tariffs, announced in 2020. If normalised for a) abnormally low generation levels in 2020 in Zhinvali reservoir and b) low volume sales due to COVID-19 (reimbursed under the tariff-setting methodology), the multiple would be 8.5x. 5) Healthcare Services, Retail (pharmacy), and Medical Insurance are owned through GHG. 6) Water Utility & Renewable Energy are owned through GGU.



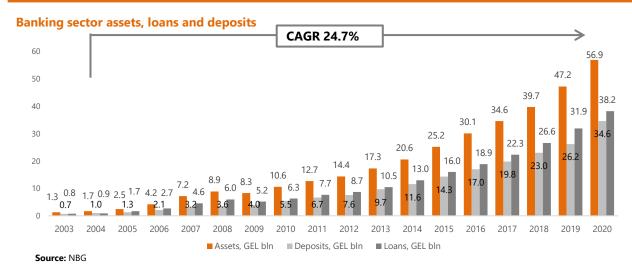


# **BANK OF GEORGIA OVERVIEW**

http://bankofgeorgiagroup.com/



## Market opportunity



### Robust capital management track record

- Capital position: aiming to maintain +200bps buffer for CET1 and Tier 1 capital ratios over minimum regulatory requirement during the medium term
- Regular dividends: Aiming 25-40% dividend payout ratio. Resuming dividend payout depends on new capital requirements schedule to be released by the NBG
- Cash dividend paid GEL 648mln+ during 2013-2019, within the targeted payout range

**INVESTMENT RATIONALE** 

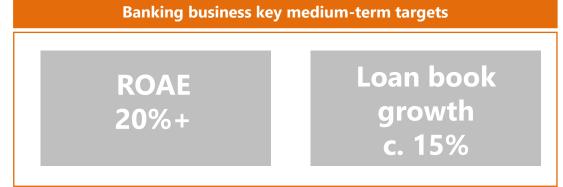
- The first entity from Georgia to be listed on the premium segment of the Main Market of the London Stock Exchange (LSE: BGEO) since February 2012.
- High standards of transparency and governance.
- Leading market position<sup>1</sup> in Georgia by assets (35.6%), loans (34.9%), client deposits (38.9%) and equity (32.0%) as of 31 December 2020.
- Growing market: the banking sector's assets growth rate at 24.7%.
- Strongest retail banking franchise.
- Leader in payments and financial mobile app.
- Sustainable growth combined with strong capital, liquidity and robust profitability.
- Outstanding ROAE performance.
- Dividend per share growing at 34.3% CAGR over 2010-2018.

#### VALUE CREATION POTENTIAL

- Loan book growth 15%-20%
- Maintenance of dividend pay-out ratio within 25-40%

#### OWNERSHIP

• Georgia Capital owns 19.9% of Bank of Georgia Group PLC. As long as Georgia Capital's stake in BoG is greater than 9.9%, it will exercise its voting rights in Bank of Georgia Group in accordance with the votes cast by all other shareholders on all shareholder votes at any general meeting.



Georgia Capital PLC | 1. Market data based on standalone accounts as published by the National Bank of Georgia (NBG) www.nbg.gov.ge





ROAE<sup>1</sup>

GEL million

21.9%

274

2015

22.2%

296

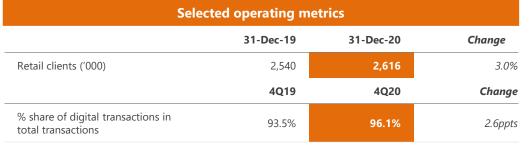
2016

# **BANK OF GEORGIA OVERVIEW**





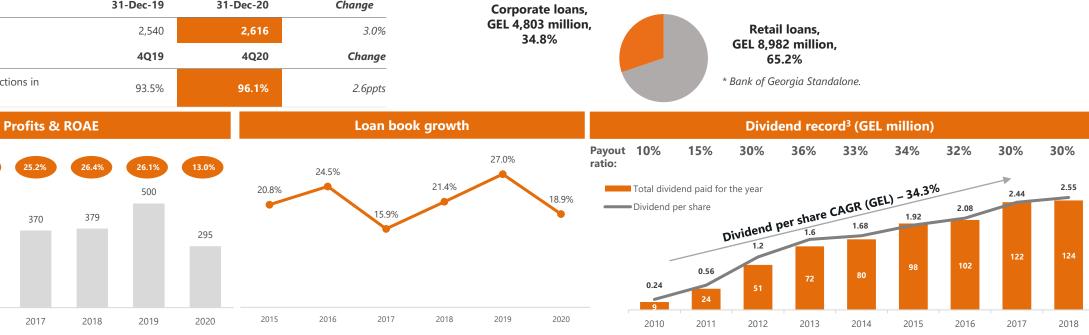




#### **Financial metrics (GEL million)**

| 2015  | 2016                   | 2017  | 2018   | 2019  | 2020  |
|-------|------------------------|---|--|---|---|
| 7.7%  | 7.4%                   | 7.3%  | 6.5%   | 5.6%  | 4.6%  |
| 83.4% | 86.7%                  | 92.7%   | 90.5%  | 80.9%   | 76.3%   |
| 5,367 | 6,682                  | 7,741   | 9,398  | 11,931  | 14,192  |
| 35.5% | 37.7%                  | 37.7%   | 36.7%  | 37.8%   | 39.7%   |
|       | 7.7%<br>83.4%<br>5,367 | 7.7%         7.4%           83.4%         86.7%           5,367         6,682 | 7.7%         7.4%         7.3%           83.4%         86.7%         92.7%           5,367         6,682         7,741 | 7.7%         7.4%         7.3%         6.5%           83.4%         86.7%         92.7%         90.5%           5,367         6,682         7,741         9,398 | 7.7%         7.4%         7.3%         6.5%         5.6%           83.4%         86.7%         92.7%         90.5%         80.9%           5,367         6,682         7,741         9,398         11,931 |

#### GEL 13.8 billion gross loan portfolio breakdown\* | 31 December 2020



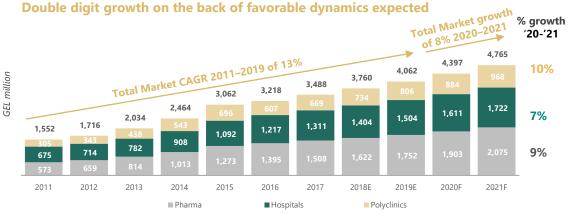
Georgia Capital PLC | 1. 2019 ROAE is adjusted for termination costs of former CEO and executive management, while 2018 ROAE is adjusted for demerger related expenses, one-off impact of re-measurement of deferred tax balance and termination costs of the former CEO. 2. 2019 cost/income ratio adjusted for GEL 12.4 million one-off employee costs (gross of income tax) related to termination benefits of the former executive management. 3. Actual dividend per share information for 2010-2016 years are adjusted for 19.9% Bog share issuance.

#### **EXTERNALLY VALUED**



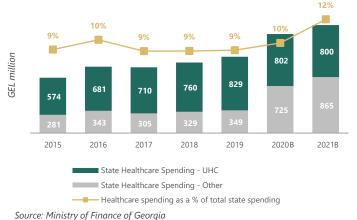
# **GEORGIAN HEALTHCARE MARKET OVERVIEW**

### **GROWTH IN HEALTHCARE SERVICES MARKET EXPECTED TO CONTINUE**



### STATE HEALTHCARE BUDGET IS INCREASING FOR THE LAST SEVERAL YEARS

State healthcare spending dynamics

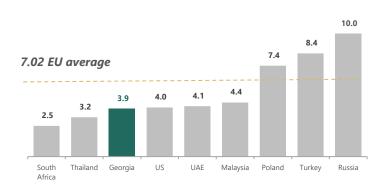


- The country's expenditure on healthcare c. 8% of GDP;
- c. 40% of the total healthcare expenditure is financed by the State;
- Government expenditure on healthcare as a % of GDP reached c. 3% from 1.6% in 2013;
- Government spending on healthcare accounts for c. 9% of the total budget;
- In 2020 increase in Other State Healthcare Spending is due to the evolved COVID-19 pandemic.

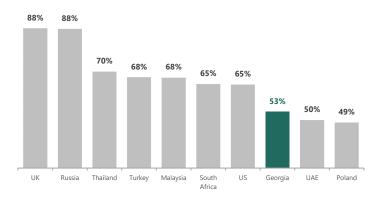
Hospital's market includes revenue of c. 10% from specialty beds, which is non-addressable market for GHG Polyclinics market excludes dental and aesthetic services

### LONG-TERM, HIGH GROWTH PROSPECTS

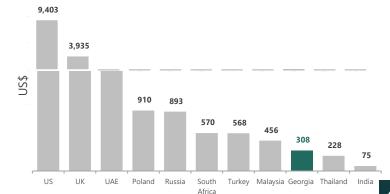
#### Outpatient visits per capita, 2014-2016



#### Bed occupancy rate by country, 2014–2016



#### Per capita expenditures on healthcare by country, 2014–2018



#### **EXTERNALLY VALUED**

# GHG AT A GLANCE



## A well diversified business model with cost and synergy advantages

**Georgia Healthcare Group** – The only fully integrated healthcare provider in the region with solidified digital channels



Compromises of three businesses: Healthcare Services, Retail (pharmacy) and Medical Insurance

| Market leader in each operating segment

Advanced technology and IT infrastructure solidified Group's further growth opportunities on integrated level

## GHG Group's medium to long term strategic targets



**Extensive geographic coverage** - diversified healthcare services and pharmacy network **covering 3/4 of Georgia's population** 

#### **INVESTMENT RATIONALE**

- Very low base: healthcare services spending per capita only US\$ 308 (EU average is US\$ 3,211).
- Growing market: healthcare spending growth estimated at 8% 2020-2021.

#### VALUE CREATION POTENTIAL

- The single largest integrated company in the Georgian healthcare ecosystem, with a cost advantage due to the scale of operations.
- High-growth potential driven by opportunity to develop medical tourism, pick-up in polyclinics - outpatient market, the provision of beauty, dental, aesthetics and laboratory diagnostics.
- Well positioned to take advantage of the expected long-term macroeconomic and structural growth drivers.
- ROIC enhancement and substantially increased free cash flow generation following the completion of a significant three-year investment programme in 2018.

#### **OWNERSHIP**

Georgia Capital owns 100% in GHG at 31 December 2020. Our holding in GHG increased from 70.6% at 31 December 2019 following the completion of a recommended shar exchange offer. Further details of the transaction are available at the following link: <u>Offer for GHG | Georgia Capital</u>

**EXTERNALLY VALUED** 

# GHG'S TRACK RECORD OF DELIVERING STRONG RESULTS

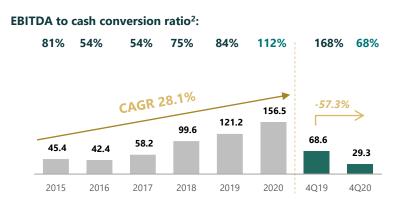


## REVENUE, GROSS (GEL MILLION)



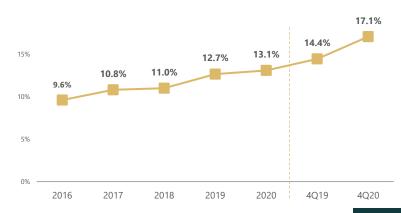


## **OPERATING CASH FLOW<sup>1</sup>** (GEL MILLION)

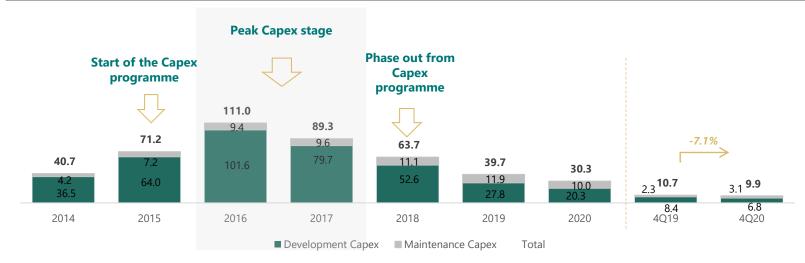


## **ROIC** (%)

Pursuing value creation and delivering strong operational performance



CAPEX (GEL MILLION)



Georgia Capital PLC | General note: 2019 and 2020 numbers are adjusted to exclude HTMC hospital, sold in August 2020. 1. Excluding IFRS16 impact

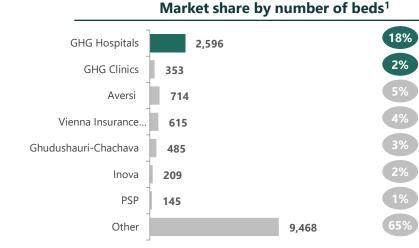
#### **EXTERNALLY VALUED**



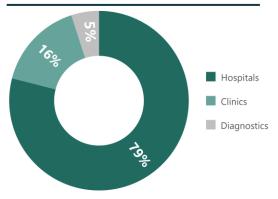
# HEALTHCARE SERVICES BUSINESS OVERVIEW



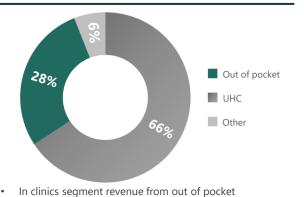
**The largest healthcare service provider in Georgia:** c. 20% market share by number of referral hospitals and community clinics beds – 2,949



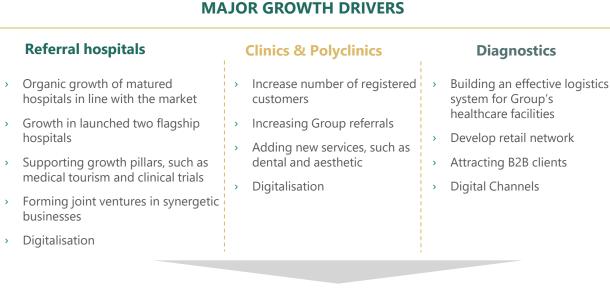
#### FY20 Revenue breakdown by segments



### FY20 Revenue breakdown by payment sources



payments represents 33% of total

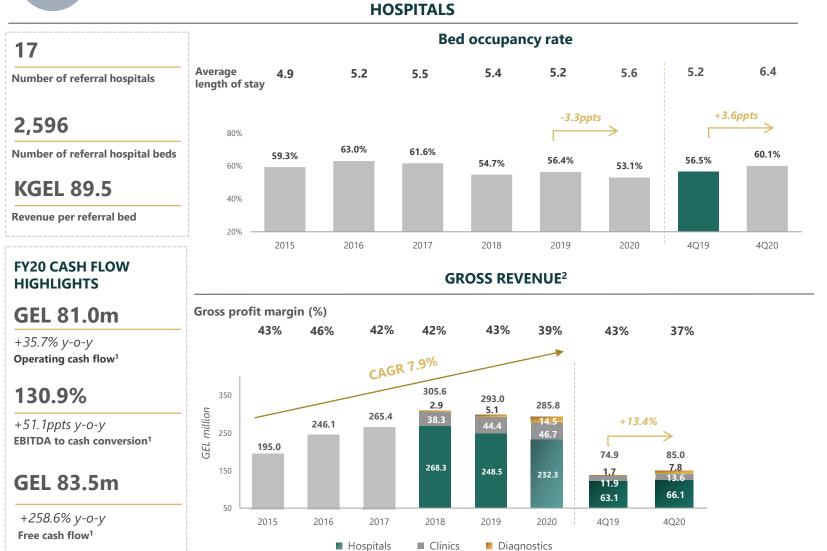


## **Medium to long-term targets**

- Double digit revenue CAGR in Hospitals and Clinics (20%+at Clinics)
- Gradually improving EBITDA margin
  - 28-30% at Hospitals
  - 25% at Clinics

**EXTERNALLY VALUED** 

# HOSPITALS HOSPITALS



| 19                               | 15                            |
|----------------------------------|-------------------------------|
| Number of community clinics      | Number of polyclinics         |
| 353                              | 518,000                       |
| Number of community clinics beds | Number of registered patients |

EBITDA<sup>1</sup> EBITDA margin (%)<sup>1</sup> 27% 30% 26% 25% 26% 22% 28% 24% 300 -17.2% 200 -1.6% 76.0 74.7 74.3 70.1 100 61.8 53.5 20.7 21.0 2015 2016 2017 2018 2019 2020 4Q19 4Q20

Georgia Capital PLC | General note: 2019 and 2020 numbers are adjusted to exclude HTMC hospital, sold in August 2020. 1. Excluding IFRS 16 impact. 2. Sum of segments revenue does not reconcile to total revenue due to eliminations.

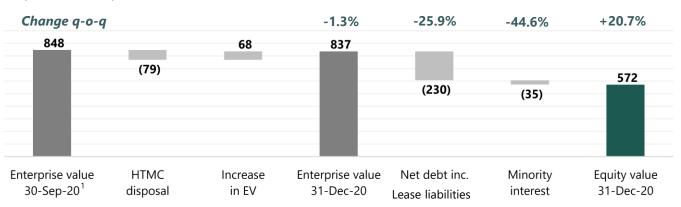
**GEORGIA** 

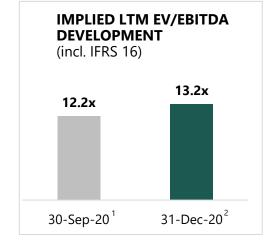
#### **EXTERNALLY VALUED**



## HEALTHCARE SERVICES BUSINESS VALUATION OVERVIEW

#### VALUE DEVELOPMENT OVERVIEW | 4Q20 (GEL MILLION)





## VALUATION HIGHLIGHTS

| GEL million, unless noted otherwise | 31-Dec-20         | 30-Sep-20 <sup>1</sup>            | Change |
|-------------------------------------|-------------------|-----------------------------------|--------|
| Valuation method                    |                   | ome approach (DCF) and approaches | NMF    |
| Enterprise value                    | 836.9             | 848.0                             | (11.1) |
| LTM EBITDA                          | 63.6 <sup>2</sup> | 69.3                              | (5.7)  |
| Implied EV/EBITDA multiple          | 13.2x             | 12.2x                             | +1.0x  |
| Net debt incl. lease liabilities    | (230.1)           | (310.6)                           | (80.5) |
| Equity value                        | 606.8             | 537.0                             | 69.8   |
| Equity value of GCAP's share        | 571.7             | 473.5                             | 98.2   |

## **Georgia Capital PLC |** 1) GHG's businesses were valued first time in line with other private portfolio companies in 3Q20 following the minority buyout and delisting of GHG. Valuation was performed as of 30-Jun-20. 2) LTM EBITDA at 31-Dec-20 is presented excluding HTMC.



**GEORGIA** 



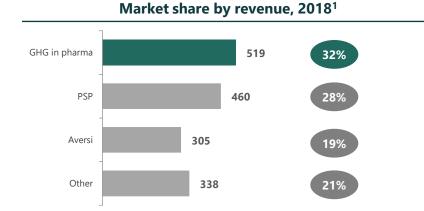
### EXTERNALLY VALUED



# **RETAIL (PHARMACY) BUSINESS OVERVIEW**

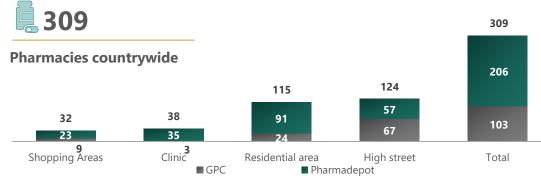


**Country's largest retailer** in terms of both, revenue and number of bills issued



Operates under two pharmacy brands, each with a distinct positioning:

- > GPC for the high-end customer segment
- Pharmadepot for the mass retail segment



### **BUSINESSES MAJOR GROWTH DRIVERS**

- > Expending retail footprint
- > Enhancing retail margin (private label products)
- > New retail categories such as lab service and beauty
- > Growing wholesale revenue (such as hospital supplies)
- > Digital channels



- Double digit revenue CAGR
- 9%+ EBITDA margin

### **EXTERNALLY VALUED**



Margin enhancement and strong growth in para-pharmacy sales

- Strong sales in para-pharmacy products of GEL 186.3 million in 2020 (up 29.7% y-o-y), with 31.4% gross profit margin.
- Para-pharmacy sales have the strongest margins and the share of para-pharmacy sales in retail revenue reached 34.7% in 2020 (31.0% in 2019).



## **GEL 66.1m**

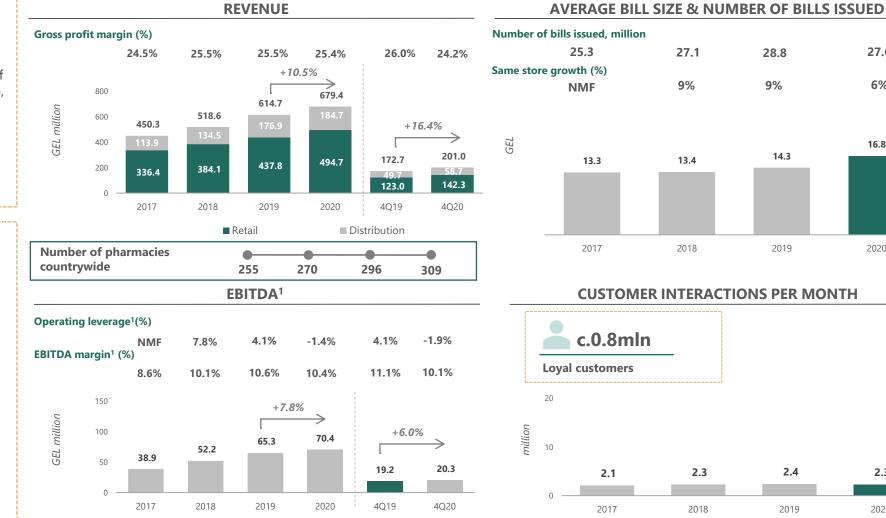
+24.4% y-o-y **Operating cash flow**<sup>1</sup>

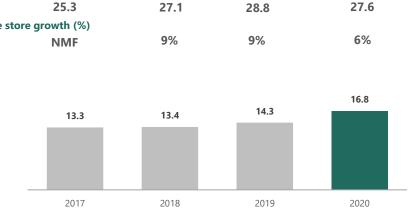
93.9%

+12.5ppts y-o-y EBITDA to cash conversion<sup>1</sup>

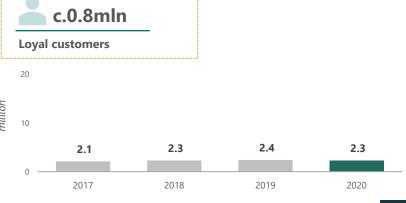
## **GEL 60.8m**

+27.7% y-o-y Free cash flow<sup>1</sup>





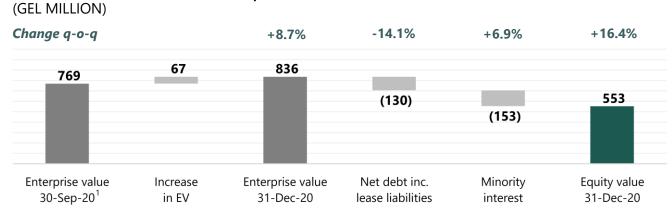
### **CUSTOMER INTERACTIONS PER MONTH**



#### **EXTERNALLY VALUED**

# **RETAIL (PHARMACY) BUSINESS** VALUATION OVERVIEW

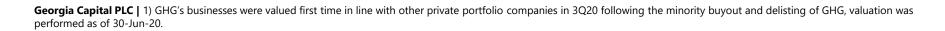
## VALUE DEVELOPMENT OVERVIEW | 4Q20



## IMPLIED LTM EV/EBITDA DEVELOPMENT (incl. IFRS 16) 8.7x 9.1x 9.1x 30-Sep-20<sup>1</sup> 31-Dec-20

### **VALUATION HIGHLIGHTS**

| GEL million, unless noted otherwise | 31-Dec-20 | 30-Sep-20 <sup>1</sup>           | Change |
|-------------------------------------|-----------|----------------------------------|--------|
| Valuation method                    |           | me approach (DCF) and approaches | NMF    |
| Enterprise value                    | 835.9     | 769.0                            | 66.9   |
| LTM EBITDA                          | 92.4      | 88.1                             | 4.2    |
| Implied EV/EBITDA multiple          | 9.1x      | 8.7x                             | +0.3x  |
| Net debt inc. lease liabilities     | (130.2)   | (151.6)                          | (21.4) |
| Equity value                        | 705.7     | 617.4                            | 88.3   |
| Equity value of GCAP's share        | 552.7     | 475.0                            | 77.7   |



**GEORGIA** 

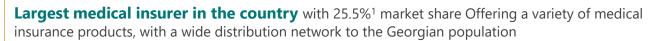
CAPITA

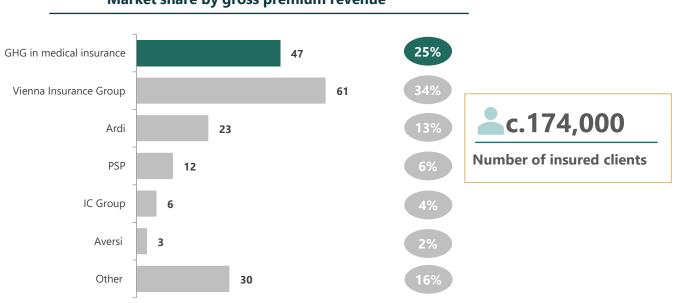


#### **EXTERNALLY VALUED**



## **MEDICAL INSURANCE BUSINESS OVERVIEW**





### Market share by gross premium revenue<sup>1</sup>

### **BUSINESSES MAJOR GROWTH DRIVERS**

- Growing the number of insured clients
- Enhancing gross profit through the introduction of "fee business" (such as motor Casco distribution, motor Third Party Liability distribution)
- Increasing retention rates within the Group

## **Medium to long-term targets**

- Increase contribution to the Group segments
- Combined ratio <97%</li>





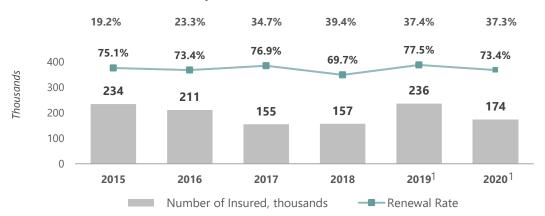


## MEDICAL INSURANCE BUSINESS OVERVIEW (CONT'D)

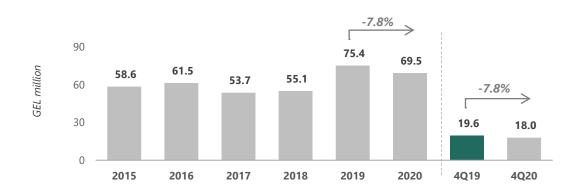


#### NUMBER OF INSURED & RENEWAL RATE

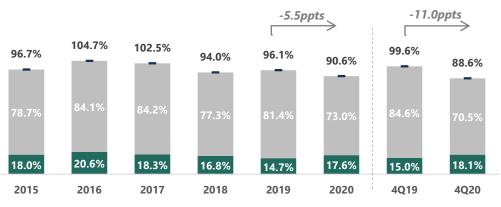
Retention rate within the Group (%)



#### **REVENUE (NET INSURANCE PREMIUMS EARNED)**



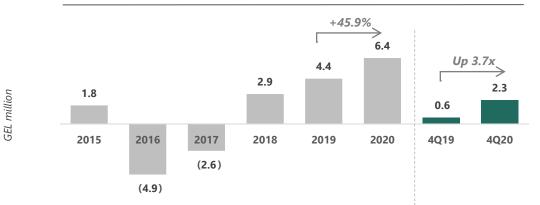
#### COMBINED RATIO



#### ■ Expense ratio ■ Loss ratio − Combined ratio

Georgia Capital PLC | 1. Adjusted for HTMC.

#### **NET PROFIT**

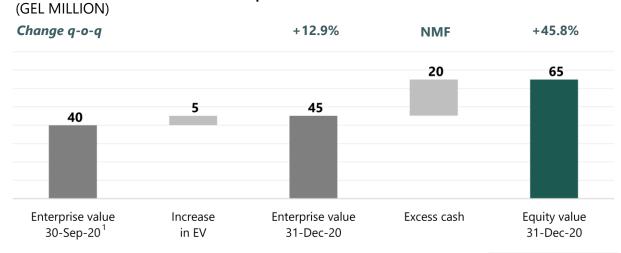


#### **EXTERNALLY VALUED**



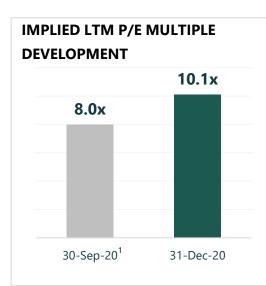
## MEDICAL INSURANCE BUSINESS VALUATION OVERVIEW

## VALUE DEVELOPMENT OVERVIEW | 4Q20



#### VALUATION HIGHLIGHTS

| GEL million, unless noted otherwise | 31-Dec-20 | 30-Sep-20 <sup>1</sup>           | Change   |
|-------------------------------------|-----------|----------------------------------|----------|
| Valuation method                    |           | me approach (DCF) and approaches | NMF      |
| LTM Net income                      | 6.4       | 5.6                              | 0.8      |
| Implied P/E multiple                | 10.1x     | 8.0x                             | +2.1x    |
| Equity value                        | 64.9      | 44.5                             | 20.4     |
| LTM ROAE                            | 21.5%     | 20.5%                            | +1.0ppts |





#### **EXTERNALLY VALUED**



# **P&C INSURANCE BUSINESS OVERVIEW**



#### **INVESTMENT RATIONALE**

- Significantly underpenetrated insurance market in Georgia (0.8% penetration in property and casualty insurance market).
- Market leader with a powerful distribution network of point of sale and sales agents.

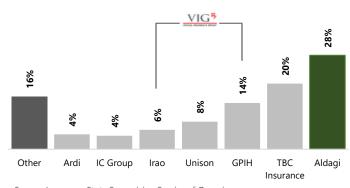
#### VALUE CREATION POTENTIAL

- Compulsory border MTPL effective from 1 March 2018.
- Local MTPL expected to kick in and provide access to untapped retail CASCO insurance market with only 4% existing penetration.
- Increasing footprint in untapped MSME sector, where Aldagi's gross revenues have grown by 52% in 2020 (from GEL 0.9 million to GEL 1.4 million).
- Digitalisation.
- Undisputed leader in providing insurance solutions to corporate clients.

#### **OWNERSHIP**

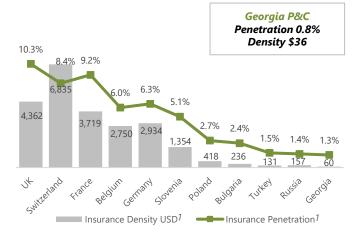
• P&C Insurance is 100% owned through Aldagi.





Source: Insurance State Supervision Service of Georgia

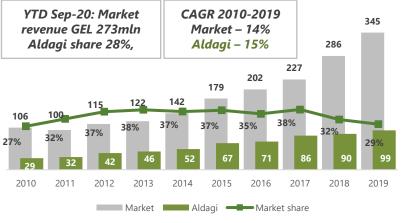
## **INSURANCE PENETRATION & DENSITY**



## (1) Penetration and density are stated including healthcare insurance (as of latest available data).

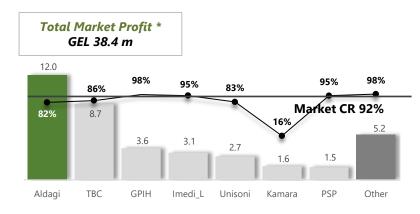
Source: Swiss Re Institute

### MARKET & ALDAGI REVENUE (GEL million)



Source: Insurance State Supervision Service of Georgia

### MARKET PL & COMBINED RATIO | 9M20



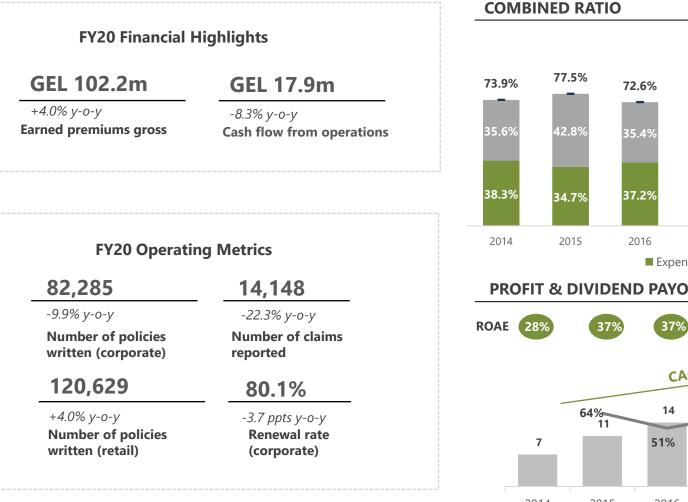
\* Market data is based on net profits reported to regulatory body and does not represent IFRS amounts, except for Aldagi and TBC

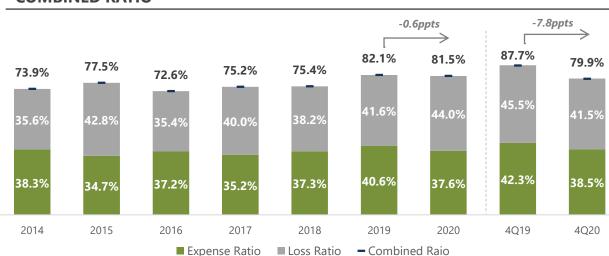
**EXTERNALLY VALUED** 

[L]

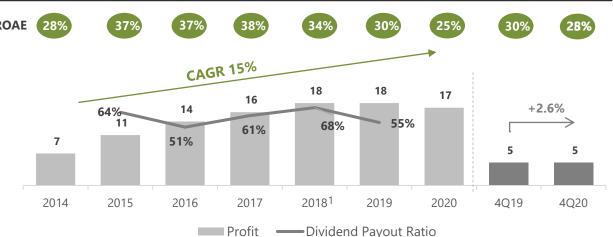
# **P&C INSURANCE BUSINESS OVERVIEW**







**PROFIT & DIVIDEND PAYOUT RATIO** (GEL million)

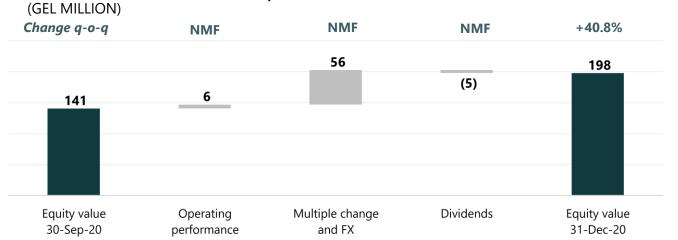


## **EXTERNALLY VALUED**



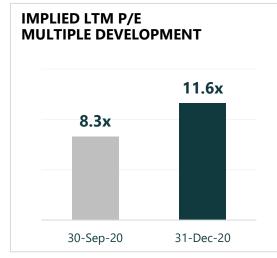
## P&C INSURANCE BUSINESS VALUATION OVERVIEW

### VALUE DEVELOPMENT OVERVIEW | 4Q20





| GEL million, unless noted otherwise | 31-Dec-20                       | 30-Sep-20              | Change   | 31-Dec-19              | Change   |
|-------------------------------------|---------------------------------|------------------------|----------|------------------------|----------|
| Valuation method                    | DCF &<br>Multiples <sup>1</sup> | Multiples <sup>2</sup> | NMF      | Multiples <sup>2</sup> | NMF      |
| LTM Net income <sup>3</sup>         | 17.1                            | 16.9                   | 0.2      | 18.3                   | (1.2)    |
| Implied P/E multiple                | 11.6x                           | 8.3x                   | +3.3x    | 9.0x                   | +2.6x    |
| Equity value                        | 197.8                           | 140.5                  | 57.3     | 164.9                  | 32.9     |
| LTM ROAE                            | 24.8%                           | 25.4%                  | -0.6ppts | 30.4%                  | -5.6ppts |







**Georgia Capital PLC |** 1) P&C Insurance business was valued externally for the first time in 4Q20. The valuation method used was combination of income approach (DCF) and market approaches. 2) P&C Insurance was valued internally in 3Q20 and FY19. The valuation method used was market approach (multiples), cross checked with income approach (DCF). 3) Adjusted for non-recurring items.

#### **EXTERNALLY VALUED**



# WATER UTILITY BUSINESS OVERVIEW



#### **INVESTMENT RATIONALE**

- Regulated monopoly in Tbilisi and surrounding districts with high entry barriers.
- Stable regulatory environment with attractive return on investment.
- Full asset ownership of water and wastewater network and self-sufficient in terms of electricity usage.
- Diversified cash flow streams from water and electricity sales, the latter being USD denominated and creating natural FX hedge.
- Stable cash collection rates.
- Growing electricity market as supply lags behind the increasing demand, creating opportunities.
- Ownership of the second largest hydro with the reservoir in Georgia, facilitating full-year deals with the direct customers on electricity market.

#### VALUE CREATION POTENTIAL

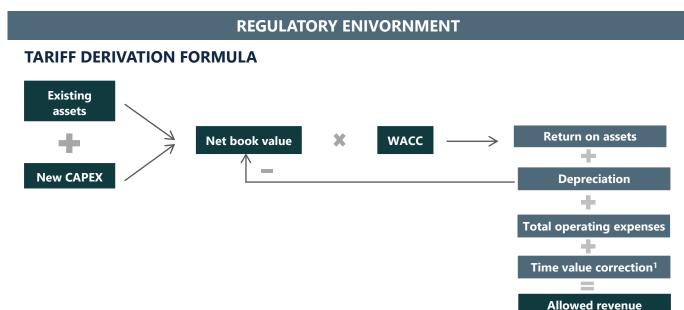
- EU harmonization reforms in progress in utilities sector, expected to drive water tariffs up, as demonstrated in the current regulatory period.
- Bullet repayment structure, coupled with decreased capital expenditures, leading to strong cash-flow generation and strengthened liquidity position.
- Ongoing reforms in electricity market positively affecting electricity sales price.
- Stable dividend distribution capacity.

#### **OWNERSHIP**

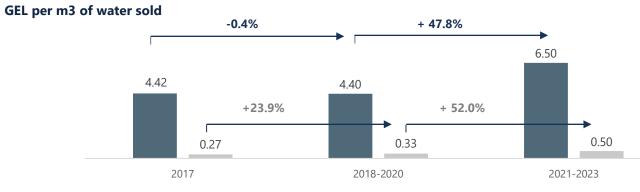
Water Utility is 100% owned by Georgia Capital.

### **MEDIUM TERM STRATEGIC PRIORITIES**

- Robust profitability with 60%-65% EBITDA margin
- ROIC enhancement to 13%-15% in GEL
- Strong cash flow generation and managed leverage operating cash flow over debt service c.4.0x



### AVERAGE WATER TARIFF GROWTH IN 3-YEAR REGULATORY PERIODS



**Georgia Capital PLC** 1. The COVID-19 related unearned revenue from water sales during 2020 was reimbursed through time value correction in the tariff calculation methodology for 2021-2023 regulatory period.

■ Legal entities ■ Residential customers

#### **EXTERNALLY VALUED**



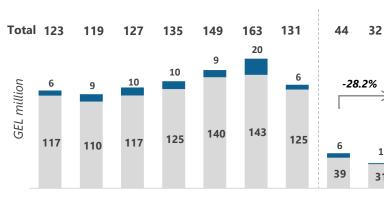
## WATER UTILITY BUSINESS OVERVIEW (CONT'D)

**REVENUE HIGHLIGHTS** 



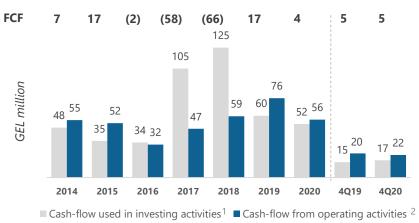
### **FY20 OPERATING HIGHLIGHTS** Energy 53.4 million KWh 13.0 Tetri/KWh -69.9% y-o-y 15.1% v-o-v **Electricity sales** Average electricity sales price 175.2 GWh 228.6 GWh +0.7% y-o-y -35.0% y-o-y Self-produced electricity **Electricity generation** consumption Water Utility 165.9 million m<sup>3</sup> 3,473 -7.0% y-o-y -36.1% y-o-y Water sales **New Connections FY20 FINANCIAL HIGHLIGHTS**

| GEL 1       | ōm         |      |      |      |  |
|-------------|------------|------|------|------|--|
| -31.8% y-o  | - <i>y</i> |      |      |      |  |
| Dividend Pa | yment      |      |      |      |  |
| L           |            | <br> | <br> | <br> |  |



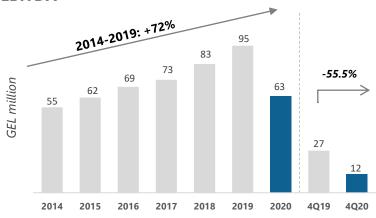


## **OPERATING AND INVESTING CASH FLOW**)

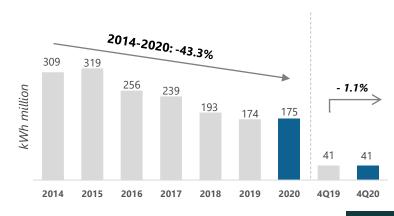


**EBITDA** 

1



## SELF-PRODUCED ELECTRICITY CONSUMPTION



Georgia Capital PLC 1. Cash flow used in investing activities includes Capital expenditures. 2. Cash flow used in operating activities included Maintenance capex.

#### EXTERNALLY VALUED

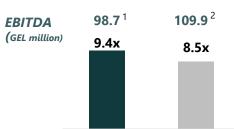


## WATER UTILITY BUSINESS VALUATION OVERVIEW

## VALUE DEVELOPMENT OVERVIEW | 4Q20

| GEL MILLION)<br>Change q-o-q |          | +10.0%           | +6.0%             | +14.3%       |
|------------------------------|----------|------------------|-------------------|--------------|
| 846                          | 85       | 931              |                   | 471          |
|                              |          |                  |                   |              |
|                              |          |                  |                   |              |
|                              |          | _                | (460)             |              |
|                              |          |                  |                   |              |
| Enterprise value             | Increase | Enterprise value | Lease liabilities | Equity value |
| 30-Sep-20                    | in EV    | 31-Dec-20        |                   | 31-Dec-20    |

### EBITDA AND EV/EBITDA MULTIPLE HIGHLIGHTS



Tariff adjusted Normalised implied 2020 EBITDA<sup>2</sup> EV/EBITDA multiple (used in valuation)<sup>1</sup>

## VALUATION HIGHLIGHTS

| GEL million, unless noted otherwise | 31-Dec-20                    | 30-Sep-20              | Change | 31-Dec-19              | Change |
|-------------------------------------|------------------------------|------------------------|--------|------------------------|--------|
| Valuation method                    | DCF & Multiples <sup>3</sup> | Multiples <sup>4</sup> | NMF    | Multiples <sup>4</sup> | NMF    |
| Enterprise value                    | 930.9                        | 846.1                  | 84.8   | 836.8                  | 94.1   |
| LTM EBITDA                          | 98.7 <sup>1</sup>            | 84.6 <sup>5</sup>      | 14.1   | 95.1                   | 3.9    |
| Implied EV/EBITDA multiple          | 9.4x                         | 10.0x                  | -0.6x  | 8.8x                   | +0.6x  |
| Net debt                            | (459.7)                      | (433.8)                | 25.9   | (352.8)                | 106.9  |
| Equity value                        | 471.1                        | 412.3                  | 58.8   | 484.0                  | (12.8) |

**Georgia Capital PLC |** 1) 31-Dec-20 LMT EBITDA reflects new tariffs, announced in 2020. Tariff adjusted EBITDA was used in valuation. 2) Normalised for a) abnormally low generation levels in 2020 in Zhinvali reservoir and b) low volume sales due to COVID-19 (reimbursed under the tariff-setting methodology). 3) Water utility business was valued externally for the first time in 4Q20. The valuation method used was combination of income approach (DCF) and market approaches. 4) Water Utility was valued internally in 3Q20 and FY19. The valuation method used was market approach (multiples), cross checked with income approach (DCF). 5) LTM 30-Jun-20 EBITDA was used for the valuation purposes.



### Private investment stage portfolio companies

### **INTERNALY VALUED**



# **RENEWABLE ENERGY BUSINESS OVERVIEW**



#### INVESTMENT RATIONALE

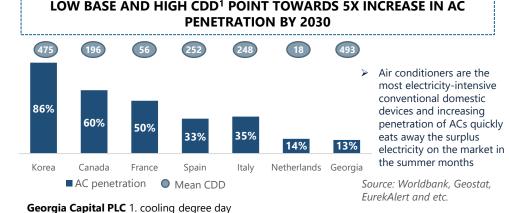
- Electricity demand has been outpacing the supply by 5.1% over the last decade.
- Underutilized energy resources resulting in high availability of economically feasible projects.
- Cheap to develop up to US\$ 1.5 million for 1MW hydro and up to US\$ 1.4 million for wind development on average, with 1.5x higher capacity factors compared to Europe.
- Fully dollarized business, as both PPAs and market sales are set is US dollars.

#### VALUE CREATION POTENTIAL

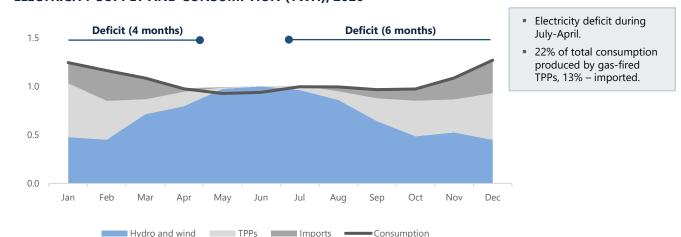
- Opportunity to establish a renewable energy platform with up to 265MW operating capacity over the medium term and capitalize on favorable electricity market conditions.
- Diversified portfolio of hydro and wind power plants with c. 40% capacity factors, all benefiting from long-term fixed price PPAs formed with the Government-backed entity.
- Availability of competitive funding from international capital markets for pipeline projects.
- High margins and EBITDA to cash-conversion rate, dollar linked cash flows.
- Stable dividend provider capacity in the medium term.

#### OWNERSHIP

 Following the buyout of the 34.4% minority shareholder in February 2020, Renewable energy is 100% owned by Georgia Capital.`

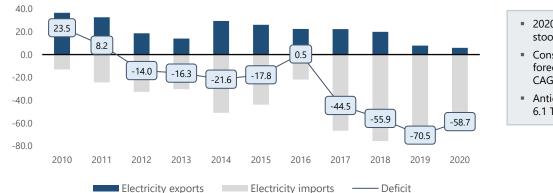


## ELECTRICITY SUPPLY AND CONSUMPTION (TWH), 2020



MARKET OPPORTUNITY

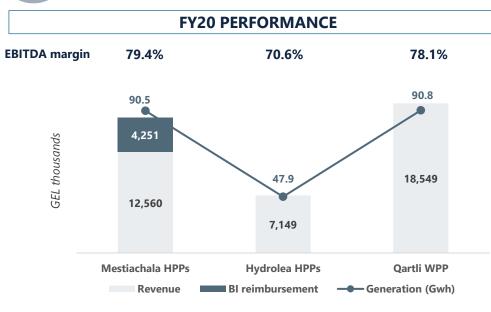
#### ELECTRICITY IMPORT AND EXPORT DYNAMICS (USD million)



- 2020 electricity trade deficit stood at 58.7 million USD.
- Consumption growth forecasted at minimum 4.0% CAGR in coming 10 years.
- Anticipated deficit of at least 6.1 TWh by 2030.

# **RENEWABLE ENERGY BUSINESS OVERVIEW (CONT'D)**





|                          | •                           |                                    |                          |                   |                        |  |  |
|--------------------------|-----------------------------|------------------------------------|--------------------------|-------------------|------------------------|--|--|
| Commissioned<br>projects | Installed capacity<br>(MWs) | Actual/<br>Target<br>commissioning | Gross<br>capacity factor | PPA<br>expiration | PPA tariff,<br>Us¢/KWh |  |  |
| Mestiachala HPPs         | 50.0                        | 1H19                               | 39.8%                    | 1H34              | 5.5                    |  |  |
| Hydrolea HPPs            | 20.4                        | 2H19                               | 59.1%                    | 1H22-2H28         | 5.5-5.6                |  |  |
| Qartli Wind Farm         | 20.7                        | 2H19                               | 47.2%                    | 2H29              | 6.5                    |  |  |
| Pipeline projects        |                             |                                    |                          |                   |                        |  |  |
| Zoti HPP                 | 46.0                        | 2H23                               | 43.0%                    | 2H38              | 5.1                    |  |  |
| Darchi HPP               | 17.5                        | 1H23                               | 55%-60%                  | 1H33              | 5.5                    |  |  |
| Tbilisi Wind Farm        | 54.0                        | 2H23                               | 37%-40%                  | 2H38              | N/A <sup>1</sup>       |  |  |
| Kaspi Wind Farm          | 54.0                        | 2H23                               | 37%-40%                  | 2H38              | N/A <sup>1</sup>       |  |  |
| Total                    | 262.6                       |                                    |                          |                   |                        |  |  |

**RENEWABLE ENERGY PROJECTS OVERVIEW | 31 DECEMBER 2020** 

Note 1: Mestiachala HPPs - The first phase (30MW) was launched on 8 April 2019, followed by the second phase (20MW) on 4 June 2019. Mestiachala HPPs were flooded and taken offline in late July 2019. Following the rehabilitation, 30 MW generation unit was recommissioned in December 2019, while the restoration process is on-going on the 20MW HPP.

Note 1: In case of Qartli Wind Farm and Hydrolea HPPs, commissioning date shows the acquisition date of the power plants by Georgia Capital.

Note 2: PPA terms for Tbilisi and Kaspi WPPs are under the discussion with the Government of Georgia.

## **FY20 FINANCIAL HIGHLIGHTS**

**GEL 32.0m** 

+2.4x y-o-y EBITDA 75.2%

-5.0ppts y-o-y EBITDA margin

## **GEL 40.2**

NMF Cash flow from operations

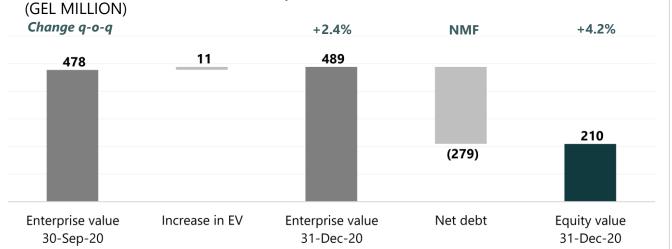
## 3.8 USc/Kwh

+34.5% y-o-y Average market sales price GEL 4.9m

Dividend payment

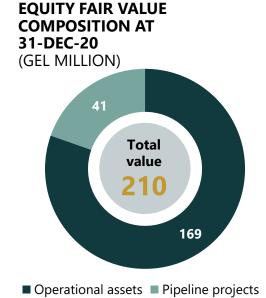
# RENEWABLE ENERGY BUSINESS VALUATION OVERVIEW

## VALUE DEVELOPMENT OVERVIEW | 4Q20



### **VALUATION HIGHLIGHTS**

| GEL million, unless noted otherwise | 31-Dec-20              | 30-Sep-20              | Change | 31-Dec-19         | Change |
|-------------------------------------|------------------------|------------------------|--------|-------------------|--------|
| Valuation method                    | Multiples <sup>2</sup> | Multiples <sup>2</sup> | NMF    | Cost <sup>2</sup> | NMF    |
| Enterprise value                    | 489                    | 478                    | 11     | NMF               | NMF    |
| EBITDA <sup>1</sup>                 | 27.3                   | 26.5                   | 0.8    | NMF               | NMF    |
| Selected EV/EBITDA multiple         | 9.7x                   | 9.7x                   | NMF    | NMF               | NMF    |
| Investments at cost (EV)            | 224.6 <sup>3</sup>     | 221.6                  | 3.0    | NMF               | NMF    |
| Net debt                            | (279.4)                | (277.2)                | 2.2    | NMF               | NMF    |
| Equity value                        | 209.9                  | 201.5                  | 8.4    | 106.7             | NMF    |



**Georgia Capital PLC |** 1) Run-rate and LTM EBITDA was used for the calculation purposes for different assets. 2) Renewable Energy was valued internally. The valuation method used was market approach (multiples) cross checked with income approach (DCF) in 2020 and cost in 2019. 3) Investments at cost at 31-Dec-20 include: Mestiachala and pipeline projects.



GEORGIA

#### **INTERNALLY VALUED**



# FOUCATION BUSINES OVERVIEW



#### **INDUSTRY INVESTMENT RATIONALE**

- Highly fragmented general education market with consolidation opportunity.
- Market with strong growth potential.
- High quality revenue with high margins.
- Strong and predictable cash flow streams.
- High trading multiples.
- Asset light strategy.

#### VALUE CREATION POTENTIAL

- Scaling up to capacity of 21,000 learners through expansion plans in existing schools and M&As by 2025.
- Strong organic growth at existing schools is expected to drive solid growth in run-rate EBITDA, on top of expansion plans and M&As.
- Stable dividend provider capacity in the medium terms.

#### **OWNERSHIP**

 Majority stakes (70%-90%) across different schools.

#### STRONG PLATFORM TO FACILITATE GROWTH AND SCALE TO BECOME THE LEADING EDUCATION PLAYER WITH c. 21,000 LEARNERS BY 2025

...THROUGH

## **TARGETING FOR 2025...**

#### M&A 80% affordable Expansion plans with existing partner schools & 20% midscale **Equity value** By 2025 By 2025 NOW Capacity (# of learners) 15,000 GEL 0.5b 2.810 6,000 80%-85% Utilization on operational campuses 90% 85% EBITDA GEI 10mln<sup>1</sup> GEL 32mln GEI 18mln GCAP new equity investment USD 17.5mln<sup>2</sup> USD 2.6mln USD 11.4mln **EBITDA** margin ROIC 20%+ 20% +20%+ 40%+ Investment per learner capacity **GEL 7,000 GEL 6.200 GEL 7.200** in affordable segment **REMAINING GCAP** 14 Maintain ROIC CAPACITY 50 +21K **TOTAL EBITDA** NEW EOUITY **BY 2025** learners **USD** million **BY 2025 INVESTMENT GEL** million 20%+ **BY 2025** - Of which, 6,000 (existing schools) - Of which, 15,000 (M&As) > With new equity investment of USD 2.6mln, GCAP can expand to 6,000 learner capacity and generate GEL 32mln Ramp-up for new EBITDA by 2025 on secured real estate locations with existing partner schools capacity (reaching > USD 2.6mln new equity investment for expansion plans with existing partner schools is net of education business 80%+ utilization) reinvestment of USD 5.6mln and net of in-kind contribution of USD 5.5mln (assets already on GCAP Balance Sheet) 3-5 years > USD 11.4mln new equity investment for M&A pipeline is net of education business reinvestment of USD 15.2mln

#### **INTERNALLY VALUED**



Source: G&T, GCAP estimates



# **EDUCATION BUSINESS OVERVIEW (CONT'D)**

## **FY20 Operating highlights** 89.5%

-2.4ppts v-o-v Capacity utilization

Number of learners

Learner to teacher ratio

2.516

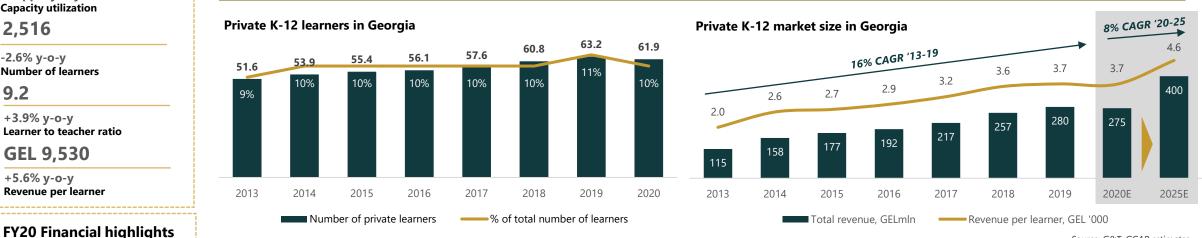
9.2

-2.6% y-o-y

+3.9% v-o-v

+5.6% y-o-y **Revenue per learner** 

**GEL 9,530** 



## Market growing at c.2x nominal GDP growth rate

**PRIVATE K-12 MARKET IN GEORGIA** 

**GEL 8.3m** 

+14.9% y-o-y

EBITDA

32.4%

+2.8ppts v-o-v EBITDA MARGIN

**GEL 7.9m** 

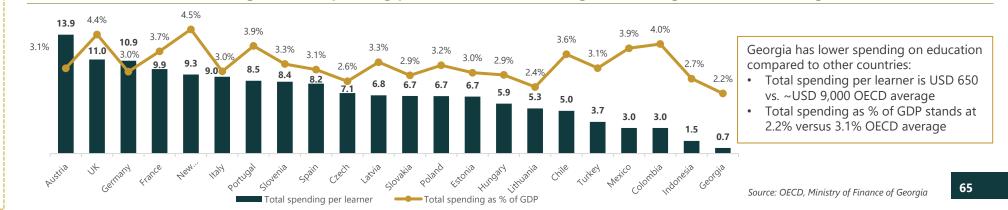
-17.9% v-o-v

Cash flow from operations

**GEL 18.5m** 

Net debt +26.4% y-o-y

## Lower average annual spending per K-12 learner in Georgia indicating room for further growth

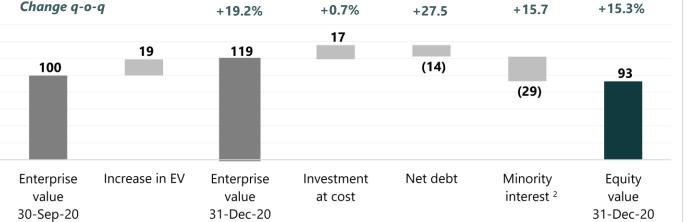


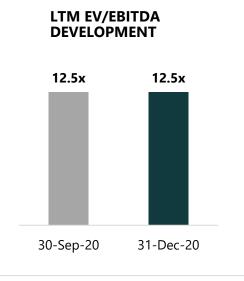
Private investment stage portfolio companies

#### **INTERNALLY VALUED**

## EDUCATION BUSINESS VALUATION OVERVIEW

# VALUE DEVELOPMENT OVERVIEW | 4Q20 (GEL MILLION) Change q-o-q +19.2%





### VALUATION HIGHLIGHTS

| GEL million, unless noted otherwise | 31-Dec-20              | 30-Sep-20              | Change | 31-Dec-19         | Change |
|-------------------------------------|------------------------|------------------------|--------|-------------------|--------|
| Valuation method                    | Multiples <sup>3</sup> | Multiples <sup>3</sup> | NMF    | Cost <sup>3</sup> | NMF    |
| Enterprise value                    | 119.1                  | 99.9                   | 19.2   | NMF               | NMF    |
| EBITDA                              | 9.5 <sup>1</sup>       | 8.0                    | 1.5    | NMF               | NMF    |
| Selected EV/EBITDA multiple         | 12.5x                  | 12.5x                  | NMF    | NMF               | NMF    |
| Net debt                            | (13.7)                 | (10.8)                 | 3.0    | NMF               | NMF    |
| Equity value                        | 105.3                  | 89.1                   | 16.2   | NMF               | NMF    |
| Investments at cost                 | 16.8                   | 16.7                   | 0.1    | 56.4              | (39.5) |
| Total equity value                  | 93.0                   | 80.7                   | 12.4   | 56.4              | 36.7   |

**Georgia Capital PLC** 1) GEL 9.5 million LTM EBITDA was used for valuation purposes due to functional currency adjustment in premium schools. 2) GCAP has different ownership stakes across schools (70-90%). 3) Education was valued internally. The valuation method used was market approach (multiples) cross checked with income approach (DCF) in 2020 and cost in 2019.



# **CONTENTS**

**O** COVID-19 UPDATE | GEORGIA

GEORGIA CAPITAL AT A GLANCE

STRATEGY AND CAPITAL ALLOCATIONS

4Q20 & FY20 RESULTS OVERVIEW

**PORTFOLIO OVERVIEW** 

FY20 GEORGIAN MACRO OVERVIEW

**O7** APPENDICES

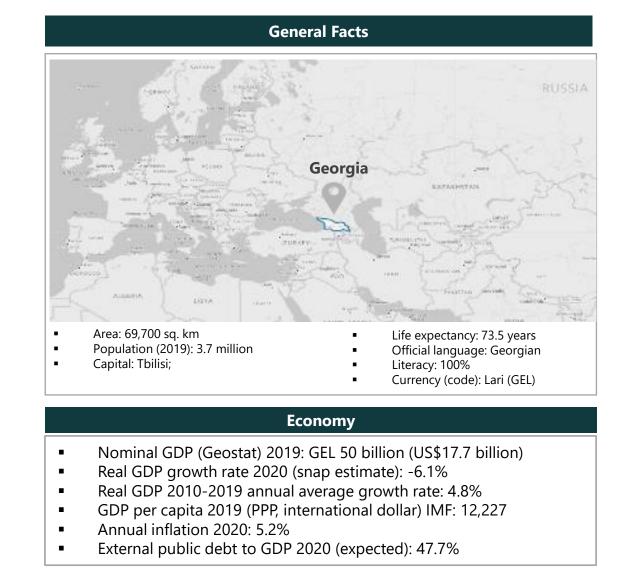


## SOVEREIGN RATINGS WITH FAVOURABLE MACRO FUNDAMENTALS



| Key Ratings Highlights |        |          |             |  |
|------------------------|--------|----------|-------------|--|
| Rating Agency          | Rating | Outlook  | Affirmed    |  |
| Moody's                | Ba2    | Stable   | August 2020 |  |
| S&P Global             | BB     | Stable   | August 2020 |  |
| <b>Fitch</b> Ratings   | BB     | Negative | August 2020 |  |

| Georgia is favorably placed among peers |                |                         |  |
|---|----------------|-------------------------|--|
| Country                                 | Country Rating | Fitch Rating<br>Outlook |  |
| Armenia                                 | В+             | Stable                  |  |
| Azerbaijan                              | BB+            | Negative                |  |
| Belarus                                 | В              | Negative                |  |
| Czech Republic                          | AA-            | Stable                  |  |
| Georgia                                 | BB             | Negative                |  |
| Kazakhstan                              | BBB            | Stable                  |  |
| Turkey                                  | BB-            | Negative                |  |
| Ukraine                                 | В              | Stable                  |  |



# **GEORGIA'S KEY ECONOMIC DRIVERS**

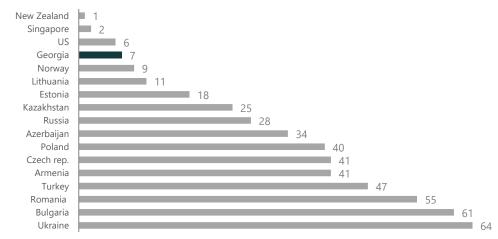


| Liberal<br>economic policy                 | <ul> <li>Top performer globally in WB Doing Business over the past 12 years</li> <li>Liberty Act (effective January 2014) ensures a credible fiscal framework; Fiscal deficit/GDP capped at 3%; Public debt/GDP capped at 60%.</li> <li>Following the emergency clause activation after the COVID-19 shock, the fiscal framework will return within the rule bounds in three years, as specified in the Liberty Act;</li> <li>Business friendly environment and low tax regime (attested by favourable international rankings);</li> </ul>   |
|--|--|
| Regional<br>logistics and<br>tourism hub   | <ul> <li>A natural transport and logistics hub, connecting land-locked energy rich countries in the east and European markets in the west</li> <li>Access to a market of 2.8 billion customers without customs duties: Free trade agreements with EU, China, Hong Kong, CIS and Turkey and GSP with USA, Canada, Japan, Norway and Switzerland; FTA with Israel and India under consideration.</li> <li>Tourism inflows fell sharply to US\$ 542 million in 2020 from US\$ 3.2 billion in 2019 due to COVID-19, but tourism is expected to bounce back once the pandemic is brought under control;</li> <li>Regional energy transit corridor accounting for 1.6% of the world's oil and gas transit volumes.</li> </ul>  |
| Strong FDI                                 | <ul> <li>An influx of foreign investors on the back of the economic reforms have boosted productivity and accelerated growth</li> <li>FDI stood at US\$ 1.3 billion (7.2% of GDP) in 2019.</li> <li>FDI averaged 8.5% of GDP in 2010-2019.</li> </ul>  |
| Support from<br>international<br>community | <ul> <li>Georgia and the EU signed an Association Agreement and DCFTA in June 2014</li> <li>Visa-free travel to the EU is another major success in Georgian foreign policy. Georgian passport holders were granted free visa entrance to the EU countries from 28 March 2017.</li> <li>Discussions commenced with the USA to drive inward investments and exports.</li> <li>Strong political support from NATO, EU, US, UN and member of WTO since 2000; Substantial support from DFIs, the US and EU.</li> </ul>  |
| Electricity<br>transit hub<br>potential    | <ul> <li>Developed, stable and competitively priced energy sector</li> <li>Only 20% of hydropower capacity utilized; 155 renewable (HPPs/WPPs/SPPs) energy power plants are in various stages of construction or development.</li> <li>Georgia imports natural gas mainly from Azerbaijan.</li> <li>Significantly boosted transmission capacity in recent years, a new 400 kV line to Turkey and 500 kV line to Azerbaijan built, other transmission lines to Armenia and Russia upgraded.</li> <li>Additional 2,000 MW transmission capacity development in the pipeline, facilitating cross-border electricity trade and energy swaps to Eastern Europe.</li> </ul>  |
| Political<br>environment<br>stabilised     | <ul> <li>Georgia underscored its commitment to European values by securing a democratic transfer of political power in successive parliamentary, presidential, and local elections and by signing an Association Agreement and free trade agreement with the EU.</li> <li>New constitution amendments passed in 2013 to enhance governing responsibility of Parliament and reduce the powers of the Presidency.</li> <li>Continued economic relationship with Russia, although economic dependence is relatively low.</li> <li>Russia began issuing visas to Georgians in March 2009; Georgia abolished visa requirements for Russians – Russia announced the easing of visa procedures for Georgian's citizens effective December 23, 2015.</li> <li>Direct flights between the two countries resumed in January 2010. However, they have been banned again since July 2019 following the decision from Russia.</li> <li>Member of WTO since 2000, allowed Russia's access to WTO; In 2013 trade restored with Russia.</li> <li>In 2020, Russia accounted for 13% of Georgia's exports and 11% of imports.</li> </ul> |

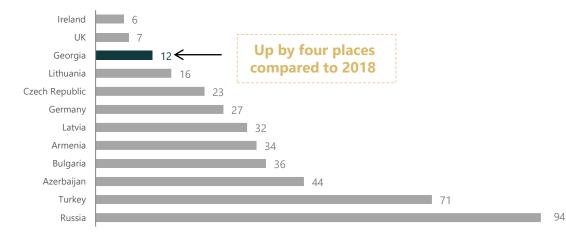
## **INSTITUTIONAL ORIENTED REFORMS**



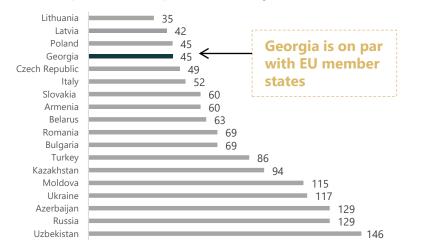
## Ease of Doing Business | 2020 (WB Doing Business Report)



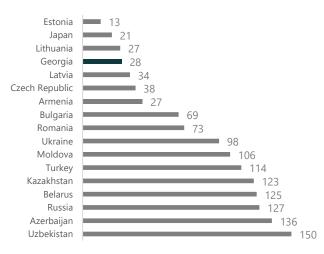
## **Economic Freedom Index | 2020 (Heritage Foundation)**



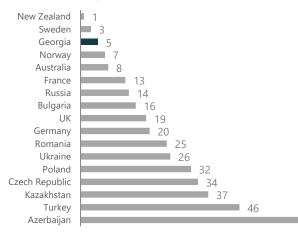
## **Corruption Perception Index | 2020 (TI)**



## Business Bribery Risk, 2020 | Trace International



# **Open Budget Index**, 2019 | International Budget Partnership



Sources: Transparency International, Heritage Foundation, World Bank, Trace International.

## ECONOMY HIT HARD, BUT EXPECTED TO BOUNCE BACK FAST

## **Gross domestic product**

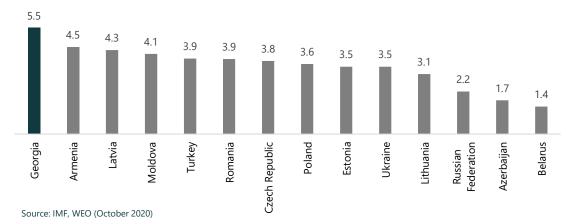
Real GDP fell by 5.8% in 9M20. According to rapid estimates, the full year recession was -6.1%, with 4Q fall of -6.5% due to the 2<sup>nd</sup> lockdown



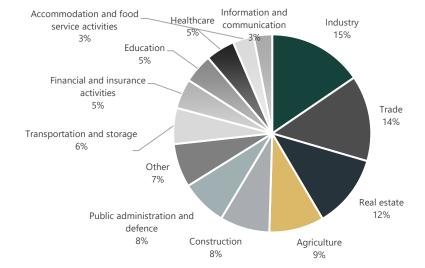
Source: Geostat

## Medium-term growth to remain high

Comparative real GDP growth rates, % (2021-2025 average) | IMF



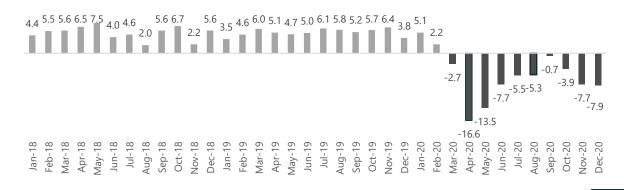
## **Diversified nominal GDP structure, 9M20**



Source: Geostat

## Monthly Economic Activity Estimate, y-o-y growth

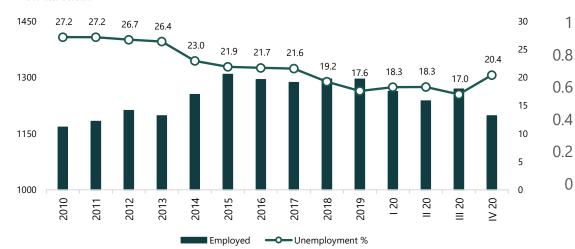
Economic activity slowed down again since September due to the 2<sup>nd</sup> lockdown



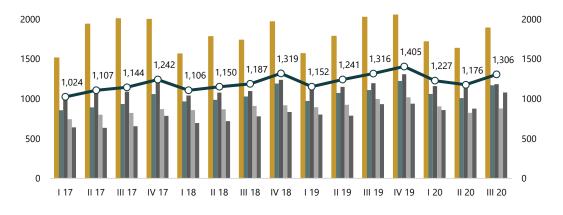


## SIGNS OF RECOVERY IN THE LABOUR MARKET

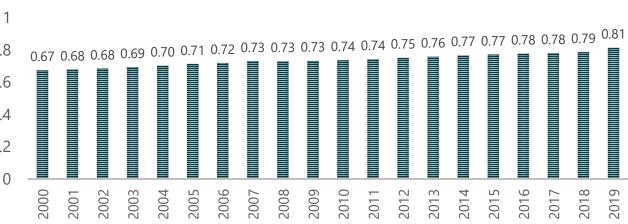
New unemployment rate (updated methodology) equal to 20.4% in 4Q20, up by 3.8 pp y-o-y







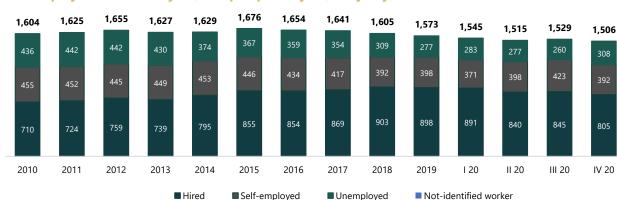
### **UNDP Human Development Index**



## Labor force decomposition

Sources: GeoStat

Sources: UNDP



Number of hired workers fell by 40,000 q-o-q and by 75,000 YoY in 4Q20, while the number of unemployed increased by 48,000 q-o-q and by 53,000 y-o-y, on the back of restrictions

72

## **INFLATION TO STAY SLIGHTLY ABOVE TARGET**

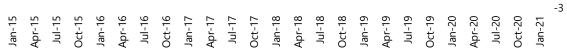
## GEORGIA CAPITAL

### Inflation y-o-y vs. inflation target

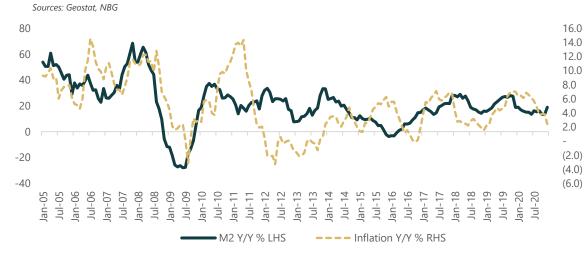
Sources: NBG, GeoStat

Inflation was under the 3% target in December-January because of a one-off impact of government-subsidized utilities being subtracted from price changes. We expect inflation to increase up to around 4% on average in 2021





M2 vs. inflation, y-o-y,%



### Price Indices

Source: GeoStat



### Average monthly nominal earnings

Source: Geostat



## CURRENT ACCOUNT BALANCE ADJUSTING AFTER RECORD LOWS



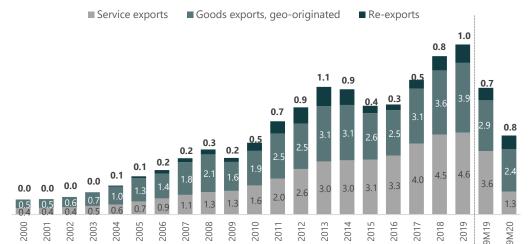
### **Current account balance (% of nominal GDP)**

#### Sources: NBG



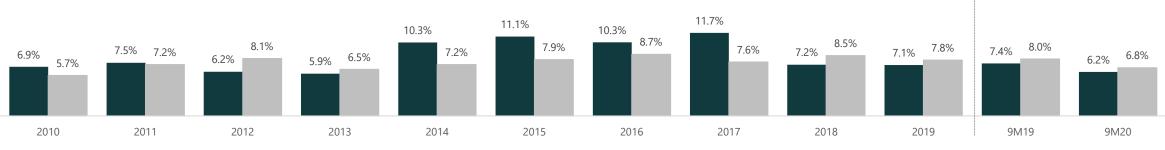
### **Exports and Re-exports, US\$ billion**

Source: NBG



## FDI and capital goods import

Source: GeoStat

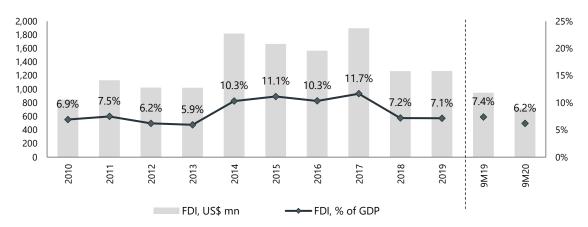


■ FDI, % of GDP ■ Capital Goods Import, % of GDP

## **RECORD HIGH REMITTANCES MITIGATING DECREASED TOURISM REVENUES**

#### Foreign investor interest remains resilient

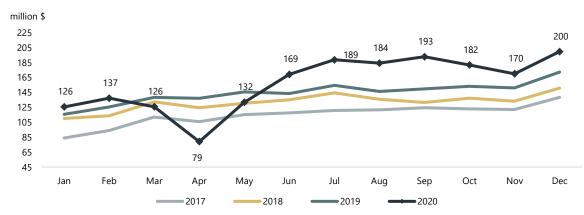
Sources: GeoStat



### **Remittances at record levels**

Source: NBG

Remittance inflows have reached record high levels after bouncing back in June, with average annual growth in 2H20 equaling 20.2%

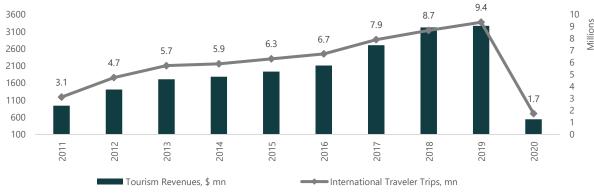




## Visitors and tourism revenues

Sources: GNTA, NBG

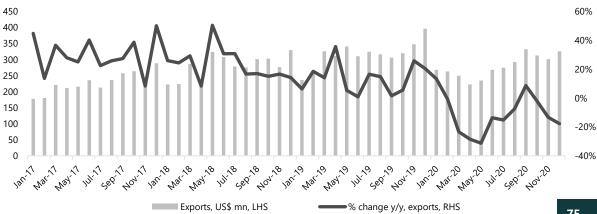
Tourism revenues fell by 83% in 2020, as borders remain closed, including a 96% fall in Apr-Dec



## **Merchandise exports**

Source: Georstat

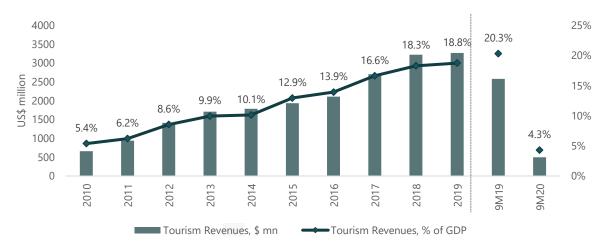
#### Goods exports fell by 12% y-o-y in 2020



# **TOURISM SECTOR**

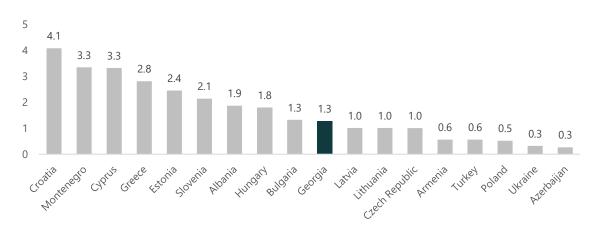
### **Tourism revenues to GDP**

Sources: NBG, Geostat



## Arrivals to country's population, 2018

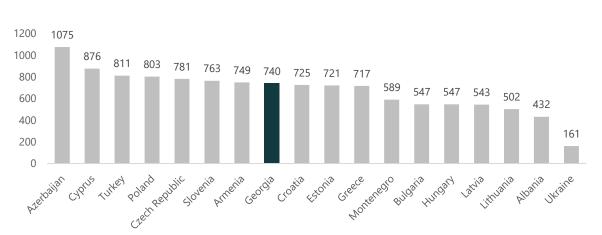
Source: WDI





## Spending per arrival, 2018

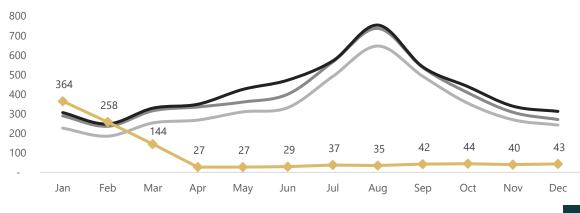
Source: WDI



### Number of Tourists (overnight visitors)

Source: GNTA

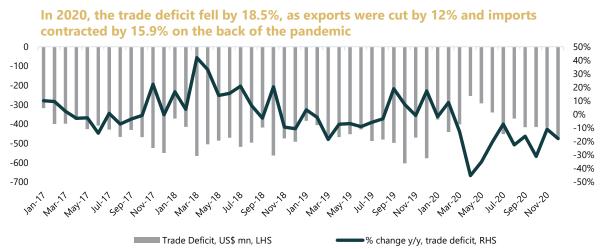
The number of tourists fell by 79% in 2020, including a 92% fall since April



# **DIVERSIFIED FOREIGN TRADE**

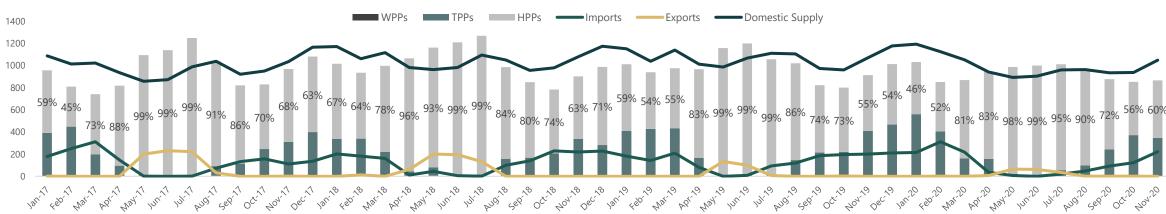
### **Goods' Trade Deficit**

Source: GeoStat



## Electricity generation and trade, GWH

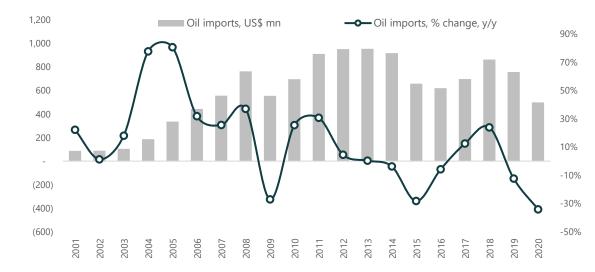
Source: ESCO





## **Oil imports**

Source: GeoStat

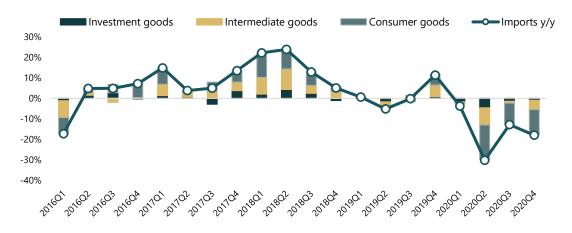


# **DIVERSIFIED FOREIGN TRADE**

### Imports of Goods, contribution to growth

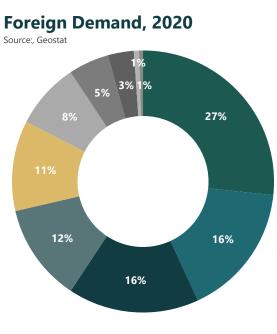
Source: NBG

All types of goods contributed to shrinking imports in 2020, with consumer goods responsible for over a half of the total cut

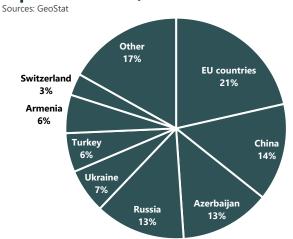


## Import countries, 2020

Sources: GeoStat Other 15% Ukraine **EU countries** 5% 24% Armenia 5% Azerbaijan 6% Turkey 18% **United States** China Russia 7% 9% 11%









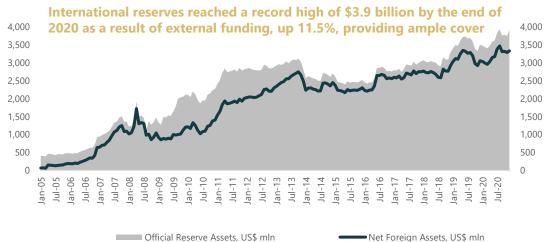
Crude materials, except fuels
Machinery and transport equipment
Beverages and tobacco
Manufactured goods
Food and live animals
Chemicals and related products
Miscellaneous manufactured articles
Commodities not classified elsewhere
Animal and vegetable oils, fats and waxes
Mineral fuels, lubricants

China has become the single largest destination country for Georgian exports in 2020 with a 14.3% share, as opposed to 5.9% in 2019

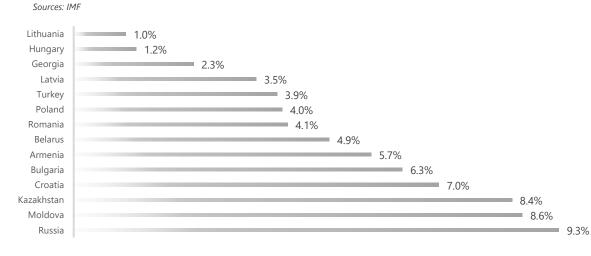
## PRUDENT MONETARY POLICY ENSURES MACRO-FINANCIAL STABILITY

#### International reserves

Sources: NBG



## Nonperforming loans to total gross loans, latest 2020

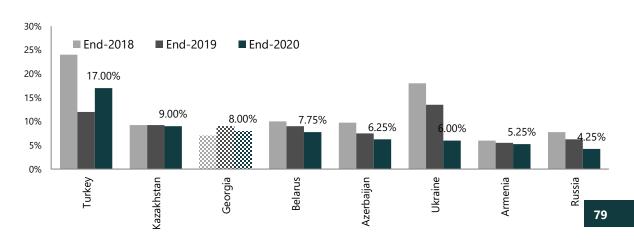


## Monetary policy rate



### Monetary policy rate vs peers

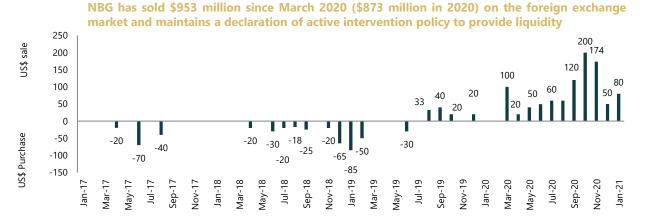
Sources Central banks



## **FLOATING EXCHANGE RATE - POLICY PRIORITY**

### **Central Bank's interventions**

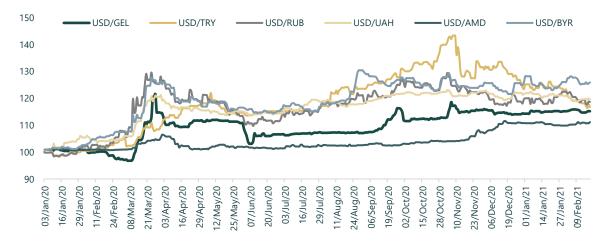
Sources: NBG



Net Monthly Interventions, \$ mn

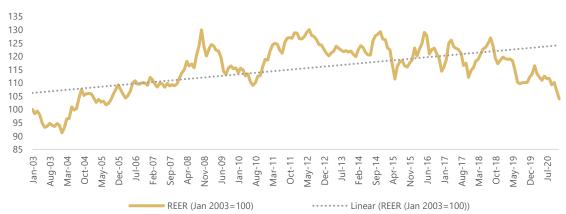
## Exchange rate indices (1 January=100)

Sources: NBG



### Real effective exchange rate (REER)

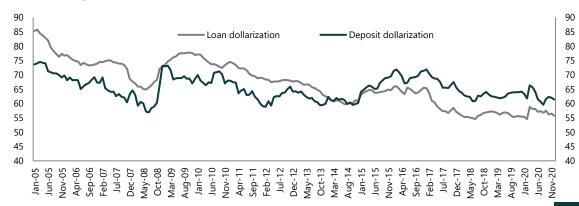
Sources: NBG



### **Dollarization ratios**

Source: NBG

Both deposit and loan dollarization jumped in March on the back of the pandemic and GEL depreciation, but have declined since then





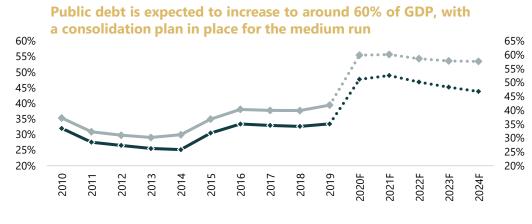
## **PUBLIC DEBT TO RISE IN THE SHORT RUN**



### Public debt

Sources: MOF

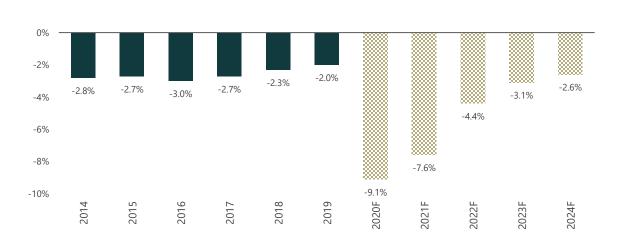
Source: MOF



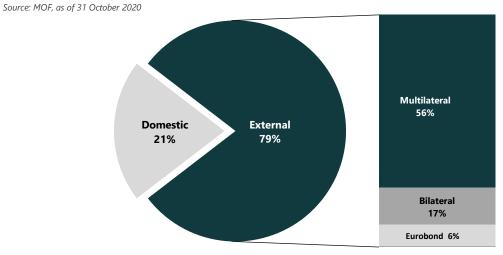
External public debt to GDP, %

**Overall Balance (IMF Modified), % of GDP** 

— Total public debt to GDP, %



### **Breakdown of public debt**



### **Current vs Capital Expenditure, % of GDP**





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STRATEGY AND CAPITAL ALLOCATIONS

4Q20 & FY20 RESULTS OVERVIEW

**PORTFOLIO OVERVIEW** 

## FY20 GEORGIAN MACRO OVERVIEW

APPENDICES

### > Georgia Capital results discussion

- > Georgia Capital financial statements
- > Portfolio companies overview







## **OTHER PORTFOLIO PERFORMANCE HIGHLIGHTS**

|              |                              | КРІ                                  | 4Q20   | Change<br>y-o-y | FY20    | Change<br>y-o-y      | 2021<br>TARGET |
|--------------|------------------------------|--------------------------------------|--------|-----------------|---------|----------------------|----------------|
| AGES         |                              | Number of bottles<br>sold in million | 3.2    | +45.1%          | 7.2     | +19.4%               | 11.0-12.5      |
| BEVERAGES    | BEER (INCL.<br>DISTRIBUTION) | Sales in<br>hectoliters              | 45,316 | -9.3%           | 272,567 | +8.5%                | c. 295,000     |
| AUTO SERVICE | AMBOLI                       | Revenue in<br>GEL ′000               | 9,237  | +183.5%         | 21,412  | +321.7% <sup>1</sup> | c. 35,000      |
| Αυτο         | PTI                          | Total cars serviced<br>in '000       | 63.6   | -35.5%          | 252.0   | -26.4%               | <b>c. 390</b>  |
|              | HOUSING<br>DEVELOPMENT       | Sq.m. of apartment sales             | 20,482 | +101.9%         | 69,035  | +153.0%              | c. 75,000      |

# **VALUATION PEER GROUP**



- Med Life S.A. | Romania
- EMC Instytut Medyczny SA | Poland
- Netcare Limited | South Africa
- MD Medical Group Investments Plc | Cyprus
- Narayana Hrudayalaya Limited | India
- MLP Saglik Hizmetleri A.S. | Turkey
- Life Healthcare Group Holdings Limited | South Africa
- Mediclinic International plc | South Africa



## EDUCATION

- SISB Public Company Limited | Thailand
- Cogna Educacao | Brazil
- Curro Holdings Limited | South Africa
- Overseas Education Limited| Singapore
- Cairo For Investment & Real Estate Development (CIRA) | Egypt



- NEUCA S.A. | Poland
- Sopharma Trading AD | Bulgaria
- SALUS, Ljubljana, d. d. | Slovenia
- Great Tree Pharmacy Co., Ltd. | Taiwan
- Dis-Chem Pharmacies Limited | South Africa
- Clicks Group Limited | South Africa
- S.C. Ropharma S.A. | Romania



- Dhipaya Insurance | Thailand
- Zavarovalnica Triglav | Slovenia
- Pozavarovalnica Sava | Slovenia
- Aksigorta | Turkey
- Anadolu Sigorta | Turkey
- Bao Minh Insurance | Vietnam
- Turkiye Sigorta | Turkey



- Powszechny Zaklad Ubezpieczen SA | Poland
- European Reliance General Insurance Company S.A. | Greece
- UNIQA Insurance Group AG | Austria
- Ageas SA/NV | Belgium



- Aguas Andinas | Chile
- EASTW | Thailand

New

• Tallinna vesi | Estonia



- Falck Renewables | Italy
- Terna Energy | Greece
- Azure Power Global | India
- BCPG Public Company Limited | Thailand



## PRIVATE PORTFOLIO COMPANIES' DEBT MATURITY PROFILE



#### **GROSS DEBT MATURITY AS OF 31 DECEMBER 2020**

| (GEL MILLION)                        | 2021  | 2022  | 2023 | 2024+   | Total   |
|--------------------------------------|-------|-------|------|---------|---------|
| Large portfolio companies            | 110.3 | 184.5 | 36.3 | 593.7   | 924.8   |
| Healthcare Services                  | 101.5 | 184.5 | 36.3 | 82.4    | 404.7   |
| Retail (Pharmacy)                    | 8.8   | -     | -    | -       | 8.8     |
| Water Utility (Green bonds)          | -     | -     | -    | 511.3   | 511.3   |
| Insurance                            | -     | -     | -    | -       | -       |
| Investment stage portfolio companies | 3.5   | 3.7   | 3.8  | 318.3   | 329.3   |
| Renewable Energy (Green bonds)       | -     | -     | -    | 308.0   | 308.0   |
| Education                            | 3.5   | 3.7   | 3.8  | 10.3    | 21.3    |
| Other businesses                     | 170.1 | 243.7 | 50.2 | 208.1   | 672.1   |
| Total                                | 283.9 | 431.9 | 90.3 | 1,120.1 | 1,926.2 |

#### Gross debt of other businesses includes:

1. A 3-year US\$ 30 million bonds issued on the local market in 2019 with a 7.5% annual coupon rate, maturing in Dec-21. Bonds are backed by commercial real estate.

2. A 3-year US\$ 35 million bonds issued on the local market in Oct-19 with a 7.5% annual coupon rate, maturing in Oct-22.

# MULTIPLE OF INVESTED CAPITAL (MOIC) | 31-DEC-2020



| GEL million                                  | Gross Investment | Sell down | Dividends | Fair Value | MOIC          | Realized MOIC |
|--|------------------|-----------|-----------|------------|---------------|---------------|
|  | (1)              | (2)       | (3)       | (4)        | (2+3+4) / (1) | (2+3) / (1)   |
| Listed Investments                           | 129              | 287       | 134       | 532        | 7.4x          | 3.3x          |
| Bank of Georgia Group PLC                    | 129              | 287       | 134       | 532        | 7.4x          | 3.3x          |
| Private large portfolio companies            | 615              | 131       | 147       | 1,858      | 3.5x          | 0.5x          |
| GHG <sup>1</sup>                             | 390              | 131       | 4         | 1,189      | 3.4x          | 0.3x          |
| Water Utility                                | 215              | -         | 97        | 471        | 2.6x          | 0.5x          |
| P&C Insurance                                | 10               | -         | 46        | 198        | 23.9x         | 4.5x          |
| Private investment stage portfolio companies | 201              | -         | 5         | 303        | 1.5x          | -             |
| Renewable Energy                             | 145              | -         | 5         | 210        | 1.5x          | -             |
| Education                                    | 56               | -         | -         | 93         | 1.6x          | -             |
| Other  | 589              | -         | 260       | 215        | 0.8x          | 0.4x          |
| Total  | 1,534            | 418       | 546       | 2,908      | 2.5x          | 0.6x          |

# Georgia Capital's board of directors



## **Board of directors - Georgia Capital PLC**

**Irakli Gilauri**, Chairman & CEO Experience: formerly BGEO Group CEO; Up to 20 years of experience in the banking, investment and finance. BMS in banking from CASS Business School, London; BBS from University of Limerick, Ireland



**Caroline Brown**, Independent Non-Executive Director Experience: A Fellow of the Chartered Institute of Management Accountants and has over 20 years experience sitting on the boards of listed companies and has chaired audit committees of listed companies for the past 15 years.



**Jyrki Talvitie**, Independent Non-Executive Director Experience: 28 years of experience in the banking, including Sberbank, VTB, East Capital and Bank of New York in both buy and sell-side transactions



**Maria Chatti-Gautier**, Independent Non-Executive Director Experience: Over 25 years of experience in private equity in prominent financial institutions. Currently Partner of Trail Management,



David Morrison, Senior Independent Director

Experience: formerly Director at Sullivan & Cromwell with a track record of over 28 years, Founding CEO of the Caucasus Nature Fund (CNF)



**Kim Bradley**, Independent Non-executive Director Experience: Goldman Sachs AM, Senior Executive at GE Capital, President of Societa Gestione Crediti, Board Chairman at Archon Capital Deutschland



Massimo Gesua'sive Salvadori, Independent Non-Executive Director

Experience: currently an analyst at Odey asset management, formerly with McKinsey & Company for over 9 years

# Georgia Capital's highly experienced management team



## Irakli Gilauri, Chairman & CEO



Irakli Gilauri formerly served as the CEO of BGEO Group from 2011 to May 2018. He joined as CFO of Bank of Georgia in 2004 and was appointed as Chairman of the Bank in September 2015, having previously served as CEO of the Bank since May 2006. Prior, he was an EBRD (European Bank for Reconstruction and Development) banker. Mr Gilauri has up to 20 years of experience in banking, investment and finance. Over the last decade, Irakli's leadership has been instrumental in creating major players in a number of Georgian industries, including banking, healthcare, utilities and energy, real estate, insurance and wine. Holds an MS in banking from CASS Business School.



#### Avto Namicheishvili, Deputy CEO

In addition to his deputy CEO role at JSC Georgia Capital, Avto also serves as a chairman of the Group's water utility, renewable energy, beverages, housing development and hospitality & commercial real estate businesses. Formerly he was BGEO Group General Counsel. He was General Counsel of the Bank of Georgia from 2007 to 2018 and has played a key role in all of the Group's equity and debt raises on the capital markets, and over 25 mergers and acquisitions. Prior, he was a Partner at a leading Georgian law firm. Holds LLM in an international business law from Central European University, Hungary,

#### Nikoloz Gamkrelidze, Deputy CEO



In addition to his deputy CEO role at JSC Georgia Capital, Nick also serves as CEO of GHG, the holding company of the Group's healthcare services, retail (pharmacy) and medical insurance businesses, Previously deputy CEO (Finance) of BGEO Group PLC, Our healthcare business story starts with Mr Gamkrelidze, who started it in 2006, and has successfully led it through outstanding growth. Nick also served as CEO of Insurance Company Aldagi, CEO of My Family Clinic and Head of the Personal Risks Insurance Department at BCI Insurance Company. He was a consultant at the Primary Healthcare Development Project (a World Bank Project) and worked on the development of pharmaceutical policy and regulation in Georgia. Holds an MA in International Healthcare Management from the Imperial College Business School.

#### Giorgi Alpaidze, Chief Financial Officer

Formerly BGEO Group CFO. Joined BGEO as Head of Group's Finance, Funding and Investor Relations in 2016. He has extensive international experience in banking, accounting and finance. Previously he was a senior manager in Ernst & Young LLP's Greater New York City's assurance practice. Holds a BBA from the European School of Management in Georgia. US Certified Public Accountant.



#### la Gabunia, Chief Exit Strategy Officer

Formerly Investment Director at Georgia Capital. Joined BGEO as an Investment Director in 2017. Ia has over 10 years of experience in banking and investment management. Prior to joining BGEO la served as Head of Corporate Banking at Bank Republic, Societe Generale Group. Previously she held numerous executive positions in the leading Georgian companies, among which are an Investment Executive at Liberty Capital (the holding company of Liberty Bank) and a Head of Investor Relations at Galt & Taggart Asset Management. Ia holds a BSc degree from London School of Economics and Political Science, UK.

## **Georgia Capital Management**

Capital

Georgia

Listed

#### Giorgi Ketiladze, Director, Investments

Formerly Investment Officer at BGEO Group. Joined BGEO in 2017. Previously, worked at Deutsche Bank in Corporate Finance department and at KPMG consulting in Germany. Giorgi holds master's degree from London Business School.



#### Levan Dadiani, General Counsel



Formerly Senior Group Lawyer at BGEO Group, Joined BGEO in 2012, Levan has an extensive experience in commercial law, equity investments, corporate and project financing, energy projects, etc. Previously, he was a Partner at a leading Georgian law firm. Holds an LL.M. degree in International Business Law from University of Texas at Austin, USA.

#### Archil Gachechiladze, CEO, Bank of Georgia

Previously CEO at GGU, the Group's water utility and renewable energy businesses. Prior to that Archil was a Deputy CEO in charge of corporate banking at Bank of Georgia. He launched the Bank's industry and macro research, brokerage, and advisory businesses, as well as leading investments in GGU and launched Hydro Investments. Previously, he was an Associate at Lehman Brothers Private Equity in London, and worked at Salford Equity Partners, EBRD, KPMG, Barents, and the World Bank. Holds an MBA with distinction from Cornell University and is a CFA charterholder.

#### Nikoloz Gamkrelidze, CEO at Healthcare Services, Retail (pharmacy) and Medical Insurance Businesses

In addition to his deputy CEO role at JSC Georgia Capital, Nick also serves as CEO of GHG, the holding company of the Group's healthcare services, retail (pharmacy) and medical insurance businesses. Previously deputy CEO (Finance) of BGEO Group PLC. Our healthcare business story starts with Mr Gamkrelidze, who started it in 2006, and has successfully led it through outstanding growth. Nick also served as CEO of Insurance Company Aldagi, CEO of My Family Clinic and Head of the Personal Risks Insurance Department at BCI Insurance Company. He was a consultant at the Primary Healthcare Development Project (a World Bank Project) and worked on the development of pharmaceutical policy and regulation in Georgia. Holds an MA in International Healthcare Management from the Imperial College Business School.

#### Giorgi Vakhtangishvili, CEO at Water Utility and Renewable Energy Businesses

Formerly CFO at GGU (the holding company of the Group's water utility and renewable energy businesses). Previously held different managerial positions at BGEO Group's companies; before joining GGU, Giorgi served as CEO of m2 Real Estate. Holds BBA degree from European School of Management (ESM).

#### Giorgi Baratashvili, CEO at P&C Insurance Business



Joined as the Head of Corporate Clients Division of Aldagi, the holding company of the Group's P&C insurance business, in 2004. Before taking the leadership of our P&C insurance business in 2014, he served as Deputy CEO of Aldagi in charge of strategic management for corporate sales and corporate account management. Holds the Master Diploma in International Law.





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# NAV STATEMENT | 4Q20



| GEL thousands unless otherwise noted | 30-Sep-20  | 1.Value<br>Creation | 2a.<br>Investments | 2b. Buybacks | 2c. Dividends | 3.Operating<br>Expenses | 4. Liquidity<br>Management/ FX / Other | 31-Dec-20  | Change % | Share in total<br>portfolio (%) |
|--------------------------------------|------------|---------------------|--------------------|--------------|---------------|-------------------------|--|------------|----------|---------------------------------|
| Listed Portfolio Companies           |            |                     |                    |              |               |                         |  |            |          |                                 |
| Bank of Georgia (BoG) <sup>1</sup>   | 360,100    | 171,458             | -                  | -            | -             | -                       |  | 531,558    | 47.6%    | 18.3%                           |
| Total Listed Portfolio Value         | 360,100    | 171,458             | -                  | -            | -             | -                       |  | 531,558    | 47.6%    | 18.3%                           |
| Listed Portfolio value change %      |            | 47.6%               | 0.0%               | 0.0%         | 0.0%          | 0.0%                    | 0.0%                                   | 47.6%      |          |                                 |
| Private Portfolio Companies          |            |                     |                    |              |               |                         |  |            |          |                                 |
| Large Portfolio Companies            | 1,545,818  | 327,170             | -                  | -            | (14,972)      | -                       | - 221                                  | 1,858,237  | 20.2%    | <b>63.9</b> %                   |
| Healthcare Services                  | 473,500    | 98,156              | -                  | -            | -             | -                       |  | 571,656    | 20.7%    | 19.7%                           |
| Retail (Pharmacy)                    | 475,000    | 77,745              | -                  | -            | -             |                         |  | 552,745    | 16.4%    | 19.0%                           |
| Water Utility                        | 412,313    | 68,614              | -                  | -            | (10,000)      |                         | - 221                                  | 471,148    | 14.3%    | 16.2%                           |
| Insurance (P&C and Medical)          | 185,005    | 82,655              | -                  | -            | (4,972)       | -                       |  | 262,688    | 42.0%    | 9.0%                            |
| Of which, P&C Insurance              | 140,505    | 62,273              | -                  | -            | (4,972)       |                         |  | 197,806    | 40.8%    | 6.8%                            |
| Of which, Medical Insurance          | 44,500     | 20,382              | -                  | -            | -             |                         |  | 64,882     | 45.8%    | 2.2%                            |
| Investment Stage Portfolio Companies | 282,175    | 20,481              | 88                 | -            | -             |                         | - 220                                  | 302,964    | 7.4%     | 10.4%                           |
| Renewable energy                     | 201,497    | 8,185               | -                  | -            | -             | -                       | - 220                                  | 209,902    | 4.2%     | 7.2%                            |
| Education                            | 80,678     | 12,296              | 88                 | -            | -             | -                       |  | 93,062     | 15.3%    | 3.2%                            |
| Other Portfolio Companies            | 223,178    | (8,980)             | 290                | -            | -             |                         | - 441                                  | 214,929    | -3.7%    | 7.4%                            |
| Total Private Portfolio Value        | 2,051,171  | 338,671             | 378                | -            | (14,972)      | -                       | - 882                                  | 2,376,130  | 15.8%    | 81.7%                           |
| Private Portfolio value change %     |            | 16.5%               | 0.0%               | 0.0%         | -0.7%         | 0.0%                    | 0.0%                                   | 15.8%      |          |                                 |
| Total Portfolio Value (1)            | 2,411,271  | 510,129             | 378                | -            | (14,972)      | •                       | . 882                                  | 2,907,688  | 20.6%    | 100.0%                          |
| Total Portfolio value change %       |            | 21.2%               | 0.0%               | 0.0%         | -0.6%         | 0.0%                    | 0.0%                                   | 20.6%      |          |                                 |
| Net Debt (2)                         | (677,865)  | -                   | (378)              | -            | 14,972        | (5,902)                 | (28,826)                               | (697,999)  | 3.0%     |                                 |
| of which, Cash and liquid funds      | 163,733    | -                   | (378)              | -            |               | (5,902                  |  | 175,289    | 7.1%     |                                 |
| of which, Loans issued               | 103,373    | -                   | -                  |              | -             |                         |  | 108,983    | 5.4%     |                                 |
| of which, Gross Debt                 | (944,971)  | -                   | -                  | -            | -             | -                       | (37,300)                               | (982,271)  | 3.9%     |                                 |
| Net other assets/ (liabilities) (3)  | (1,240)    | -                   | -                  | -            | -             | (3,207)                 | 7,050                                  | 2,603      | NMF      |                                 |
| Of which, share-based compensation   | -          | -                   | -                  | -            | -             | (3,207)                 |  | -          | 0.0%     |                                 |
| Net Asset Value (1)+(2)+(3)          | 1,732,166  | 510,129             | -                  | -            | -             | (9,109)                 | (20,894)                               | 2,212,292  | 27.7%    |                                 |
| NAV change %                         | -,,        | 29.5%               | 0.0%               | 0.0%         | 0.0%          | -0.5%                   |  | 27.7%      |          |                                 |
| Shares outstanding                   | 45,772,547 | -                   | -                  | -            | _             | -                       | - 204,700                              | 45,977,247 | 0.4%     |                                 |
| Net Asset Value per share, GEL       | 37.84      | 11.15               | 0.00               | 0.00         | 0.00          | (0.20)                  | ,                                      | 48.12      | 27.2%    |                                 |
| NAV per share, GEL change %          |            | 29.5%               | 0.0%               | 0.0%         | 0.0%          | -0.5%                   |  | 27.2%      |          |                                 |



# NAV STATEMENT | FY20

| GEL '000, unless otherwise noted     | 31-Dec-19  | 1. Value<br>creation | 2a.<br>Investment | 2b.<br>Buyback | 2c. Dividend | 2d. GHG<br>delisting | 3.Operating<br>expenses | 4. Liquidity/<br>FX/Other | 31-Dec-20  | Change<br>% |
|--------------------------------------|------------|----------------------|-------------------|----------------|--------------|----------------------|-------------------------|---------------------------|------------|-------------|
| Listed Portfolio Companies           |            |                      |                   |                |              |                      |                         |                           |            |             |
| Georgia Healthcare Group (GHG)       | 430,079    | (195,347)            | 138,265           | -              | -            | (372,997)            | -                       | -                         | -          | -100.0%     |
| Bank of Georgia (BoG) <sup>1</sup>   | 597,735    | (66,177)             | -                 | -              | -            | -                    | -                       | -                         | 531,558    | -11.1%      |
| Total Listed Portfolio Value         | 1,027,814  | (261,524)            | 138,265           | -              | -            | (372,997)            | -                       | -                         | 531,558    | -48.3%      |
| Listed Portfolio value change %      |            | -25.4%               | 13.5%             | 0.0%           | 0.0%         | -36.3%               | 0.0%                    | 0.0%                      | -48.3%     |             |
| Private Portfolio Companies          |            |                      |                   |                |              |                      |                         |                           |            |             |
| Large Portfolio Companies            | 648,893    | 859,545              | -                 | -              | (24,943)     | 372,997              | -                       | 1,745                     | 1,858,237  | NMF         |
| Healthcare Services                  | -          | 393,797              | -                 | -              | -            | 177,859              | -                       | -                         | 571,656    | 0.0%        |
| Retail (Pharmacy)                    | -          | 374,322              | -                 | -              | -            | 178,423              | -                       | -                         | 552,745    | 0.0%        |
| Water Utility                        | 483,970    | 433                  | -                 | -              | (15,000)     | -                    | -                       | 1,745                     | 471,148    | -2.6%       |
| Insurance (P&C and Medical)          | 164,923    | 90,993               | -                 | -              |              | 16,715               | -                       | -                         | 262,688    | 59.3%       |
| Of which, P&C Insurance              | 164,923    | 42,826               | -                 | -              | (9,943)      | -                    | -                       | -                         | 197,806    | 19.9%       |
| Of which, Medical Insurance          | -          | 48,167               | -                 | -              | -            | 16,715               | -                       | -                         | 64,882     | 0.0%        |
| Investment Stage Portfolio Companies | 163,150    | 98,730               | 44,501            | -              | (4,927)      | -                    | -                       | 1,510                     | 302,964    | 85.7%       |
| Renewable Energy                     | 106,800    | 62,169               | 44,350            | -              | (4,927)      | -                    | -                       | 1,510                     | 209,902    | 96.5%       |
| Education                            | 56,350     | 36,561               | 151               | -              | -            | -                    | -                       | -                         | 93,062     | 65.1%       |
| Other Portfolio Companies            | 413,226    | (217,266)            | 11,899            | -              | -            | -                    | -                       | 7,070                     | 214,929    | -48.0%      |
| Total Private Portfolio Value        | 1,225,269  | 741,009              | 56,400            | -              | (29,870)     | 372,997              | -                       | 10,325                    | 2,376,130  | 93.9%       |
| Private Portfolio value change %     |            | 60.5%                | 4.6%              | 0.0%           | -2.4%        | 30.4%                | 0.0%                    | 0.8%                      | 93.9%      |             |
| Total Portfolio Value (1)            | 2,253,083  | 479,485              | 194,665           | -              | (29,870)     | -                    | -                       | 10,325                    | 2,907,688  | 29.1%       |
| Total Portfolio value change %       |            | 21.3%                | 8.6%              | 0.0%           |              | 0.0%                 | 0.0%                    | 0.5%                      | 29.1%      |             |
| Net Debt (2)                         | (493,565)  | -                    | (57,684)          | (6,033)        | 29,870       | -                    | (19,455)                | (151,132)                 | (697,999)  | 41.4%       |
| of which, Cash and liquid funds      | 211,889    | -                    | (57,684)          | (6,033)        | 29,870       | -                    | (19,455)                | 16,702                    | 175,289    | -17.3%      |
| of which, Loans issued               | 151,884    | -                    | -                 | -              | -            | -                    | -                       | (42,901)                  | 108,983    | -28.2%      |
| of which, Gross Debt                 | (857,338)  | -                    | -                 | -              | -            | -                    | -                       | (124,933)                 | (982,271)  | 14.6%       |
| Net other assets/ (liabilities) (3)  | (5,650)    | -                    | 1,284             | -              | -            | -                    | (12,681)                | 19,650                    | 2,603      | NMF         |
| of which, share-based compensation   | -          | -                    | -                 | -              | -            | -                    | (12,681)                | 12,681                    | -          | 0.0%        |
| Net Asset Value (1)+(2)+(3)          | 1,753,868  | 479,485              | 138,265           | (6,033)        | -            | -                    | (32,136)                | (121,157)                 | 2,212,292  | 26.1%       |
| NAV change %                         |            | 27.3%                | 7.9%              | -0.3%          | 0.0%         | 0.0%                 | -1.8%                   | - <b>6.9</b> %            | 26.1%      |             |
| Shares outstanding                   | 37,441,971 | -                    | 7,734,010         | (173,076)      | -            | -                    | -                       | 974,342                   | 45,977,247 | 22.8%       |
| Net Asset Value per share, GEL       | 46.84      | 12.81                | (4.96)            | 0.06           | 0.00         | 0.00                 | (0.86)                  | (5.78)                    | 48.12      | 2.7%        |
| NAV per share, GEL change %          |            | 27.3%                | -10.6%            | <b>0.1%</b>    | 0.0%         | 0.0%                 | -1.8%                   | -12.3%                    | 2.7%       |             |

# VALUE CREATION IN PRIVATE PORTFOLIO | 4Q20 & FY20



## **VALUE CREATION IN 4Q20**

| Portfolio Businesses                    | Operating<br>Performance | Greenfields | Multiple<br>Change and FX | Value Creation in<br>4Q20 |
|---|--------------------------|-------------|---------------------------|---------------------------|
| GEL thousands                           | (1)                      | (2)         | (3)                       | (1)+(2)+(3)               |
| BoG                                     |                          |             |                           | 171,458                   |
| Total Listed Portfolio Companies        |                          |             |                           | 171,458                   |
| Large Portfolio Companies               | 234,485                  |             | - 92,685                  | 327,170                   |
| Healthcare Services                     | 40,279                   |             | - 57,877                  | 98,156                    |
| Retail (Pharmacy)                       | 53,276                   |             | - 24,469                  | 77,745                    |
| Water Utility                           | 126,107                  |             | - (57,493)                | 68,614                    |
| Insurance (P&C & Medical)               | 14,823                   |             | - 67,832                  | 82,655                    |
| Investment Stage Portfolio<br>Companies | 24,688                   |             | - (4,207)                 | 20,481                    |
| Renewable Energy                        | 11,713                   |             | - (3,528)                 | 8,185                     |
| Education                               | 12,975                   |             | - (679)                   | 12,296                    |
| Other Portfolio Companies               | (15,749)                 | 584         | 4 6,185                   | (8,980)                   |
| Total Private Portfolio Companies       | 243,424                  | 584         | 4 94,663                  | 338,671                   |
| Total Portfolio                         | 243,424                  | 58          | 4 94,663                  | 510,129                   |

## **VALUE CREATION IN FY20**

| Portfolio Businesses                    | Operating<br>Performance | Greenfields | Multiple<br>Change and FX | Value Creation in<br>FY20 |
|---|--------------------------|-------------|---------------------------|---------------------------|
| GEL thousands                           | (1)                      | (2)         | (3)                       | (1)+(2)+(3)               |
| BoG                                     |                          |             |                           | (66,177)                  |
| GHG (as listed)                         |                          |             |                           | (195,347)                 |
| Total Listed Portfolio Companies        |                          |             |                           | (261,524)                 |
| Large Portfolio Companies               | 89,997                   | 620,003     | 149,545                   | 859,545                   |
| Healthcare Services                     | 40,279                   | 295,641     | 57,877                    | 393,797                   |
| Retail (Pharmacy)                       | 53,276                   | 296,577     | 24,469                    | 374,322                   |
| Water Utility                           | (7,153)                  | -           | 7,586                     | 433                       |
| Insurance (P&C & Medical)               | 3,595                    | 27,785      | 59,613                    | 90,993                    |
| Investment Stage Portfolio<br>Companies | 35,292                   | 57,067      | 6,371                     | 98,730                    |
| Renewable Energy                        | 22,399                   | 32,720      | 7,050                     | 62,169                    |
| Education                               | 12,893                   | 24,347      | (679)                     | 36,561                    |
| Other Portfolio Companies               | (187,419)                | (1,001)     | (28,846)                  | (217,266)                 |
| Total Private Portfolio Companies       | (62,130)                 | 676,069     | 127,070                   | 741,009                   |
| Total Portfolio                         | (62,130)                 | 676,069     | 127,070                   | 479,485                   |

## GEORGIA CAPITAL 4Q20 & FY20 PERFORMANCE OVERVIEW



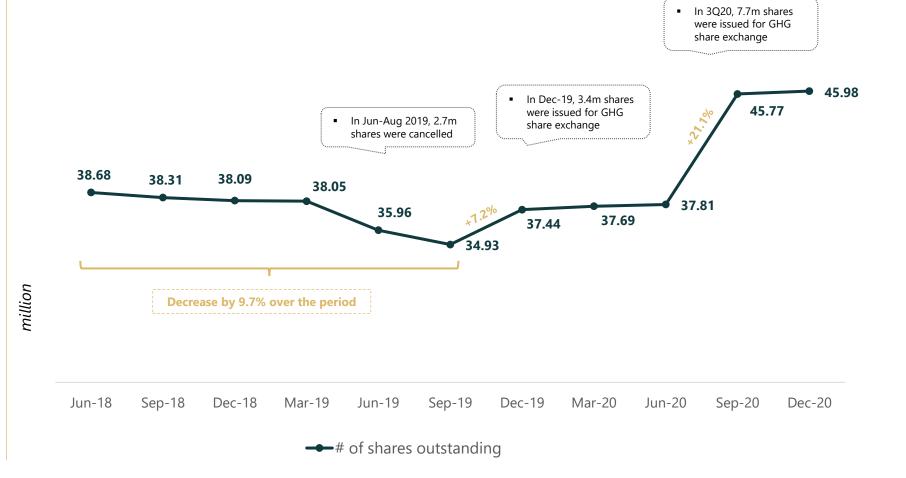
|  | Inco     | ome statemen | t      |           |               |        |
|--|----------|--------------|--------|-----------|---------------|--------|
| GEL '000, unless otherwise noted                   | 4Q20     | 4Q19         | Change | FY20      | FY19          | Change |
| Dividend income                                    | 14,972   | 35,943       | -58.3% | 29,870    | 122,219       | -75.6% |
| Interest income                                    | 4,307    | 7,647        | -43.7% | 20,957    | 39,044        | -46.3% |
| Realised / unrealised (loss)/ gain on liquid funds | 1,119    | 3,596        | -68.9% | (2,984)   | 9,547         | NMF    |
| Interest expense                                   | (16,537) | (14,610)     | 13.2%  | (62,478)  | (55,071)      | 13.4%  |
| Gross operating (loss)/income                      | 3,861    | 32,576       | -88.1% | (14,635)  | 115,739       | NMF    |
| Operating expenses                                 | (9,109)  | (9,032)      | 0.9%   | (32,136)  | (34,391)      | -6.6%  |
| GCAP net operating (loss)/income                   | (5,248)  | 23,544       | NMF    | (46,771)  | 81,348        | NMF    |
| Fair value changes of portfolio companies          |          |              |        |           |               |        |
| Listed portfolio companies                         | 171,458  | (105,463)    | NMF    | (261,524) | (62,869)      | NMF    |
| Of which, Georgia Healthcare Group PLC             | -        | (228,422)    | NMF    | (195,347) | (203,109)     | -3.8%  |
| Of which, Bank of Georgia Group PLC                | 171,458  | 122,959      | 39.4%  | (66,177)  | 140,240       | NMF    |
| Private portfolio companies                        | 323,699  | (5,412)      | NMF    | 711,139   | 75,021        | NMF    |
| Large Portfolio Companies                          | 312,198  | (4,555)      | NMF    | 834,602   | 87,352        | NMF    |
| Of which, Healthcare Services                      | 98,156   | -            | NMF    | 393,797   | -             | NMF    |
| Of which, Retail (pharmacy)                        | 77,745   | -            | NMF    | 374,322   | -             | NMF    |
| Of which, Water Utility                            | 58,614   | (9,649)      | NMF    | (14,567)  | <i>52,953</i> | NMF    |
| Of which, Insurance (P&C and Medical)              | 77,683   | 5,094        | NMF    | 81,050    | 34,399        | NMF    |
| Investment Stage Portfolio Companies               | 20,481   | -            | NMF    | 93,803    | -             | NMF    |
| Of which, Renewable energy                         | 8,185    | -            | NMF    | 57,242    | -             | NMF    |
| Of which, Education                                | 12,296   | -            | NMF    | 36,561    | -             | NMF    |
| Other businesses                                   | (8,980)  | (857)        | NMF    | (217,266) | (12,331)      | NMF    |
| Total investment return                            | 495,157  | (110,875)    | NMF    | 449,615   | 12,152        | NMF    |
| (Loss)/Income before foreign exchange              | 400.000  | (07.224)     | NINAE  | 402.044   | 02 500        |        |
| movements and non-recurring expenses               | 489,909  | (87,331)     | NMF    | 402,844   | 93,500        | NMF    |
| Net foreign currency loss                          | (14,421) | 18,280       | NMF    | (90,943)  | (20,967)      | NMF    |
| Non-recurring expenses                             | (166)    | (982)        | -83.1% | (3,389)   | (982)         | NMF    |
| Net Income/(loss) (adjusted IFRS)                  | 475,322  | (70,033)     | NMF    | 308,512   | 71,551        | NMF    |

## NUMBER OF SHARES OUTSTANDING DEVELOPMENT HISTORY



US\$45 million share buyback programme, commenced in Jun-18, was completed in Aug-19

- 3.3 million shares were bought back, of which 2.7 million shares were cancelled
- From 1 August 2019 through 1<sup>st</sup> quarter of 2020, CGEO shares of up to US\$ 20 million were repurchased for the management trust



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# **GEORGIAN HEALTHCARE MARKET OVERVIEW**



UHC was introduced in February 2013 and replaced most of the previously existing state-2015 funded medical insurance plans Overview • The main goal is to provide basic healthcare coverage to the entire population 2014 UHC is fully financed by the government **Financing and** top-up • UHC doesn't reimburse 100% of costs in most cases, leaving substantial room for out-of-pocket mechanism payments by patients 2013 • UHC beneficiaries may select any healthcare provider enrolled in the programme **Beneficiaries**  Actual prices charged to patients by healthcare providers are not regulated by the state 2012 and providers Any provider, whether private or public, is eligible to participate in the programme

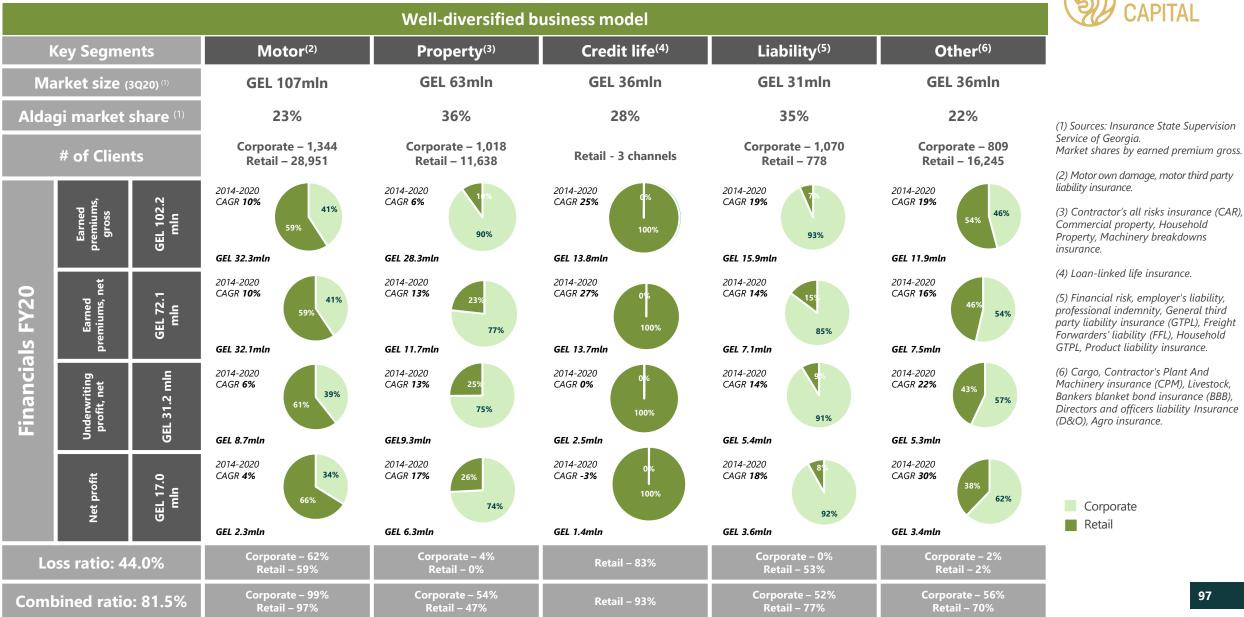
UHC РМ OOP OOP OOP

3.7m population:



Source: Ministry of Health of Georgia

# **P&C INSURANCE BUSINESS | SEGMENT RESULTS IN FY20**



## **FORWARD LOOKING STATEMENTS**



This presentation contains forward-looking statements, including, but not limited to, statements concerning expectations, projections, objectives, targets, goals, strategies, future events, future revenues or performance, capital expenditures, financing needs, plans or intentions relating to acquisitions, competitive strengths and weaknesses, plans or goals relating to financial position and future operations and development. Although Georgia Capital PLC believes that the expectations and opinions reflected in such forward-looking statements are reasonable, no assurance can be given that such expectations and opinions will prove to have been correct. By their nature, these forward-looking statements are subject to a number of known and unknown risks, uncertainties and contingencies, and actual results and events could differ materially from those currently being anticipated as reflected in such statements. Important factors that could cause actual results to differ materially from those expressed or implied in forward-looking statements, which could include, among other things: impact of COVID-19; regional instability; regulatory risk across a wide range of industries; investment risk; liquidity risk; portfolio company strategic and execution risks; currency fluctuations, including depreciation of the Georgian Lari, and macroeconomic risk; and other key factors that indicated could adversely affect our business and financial performance, which are contained in our past and future filings and reports and also the 'Principal Risks and Uncertainties' and Emerging Risks included in the 1H20 Results Announcement and Georgia Capital PLC or any other entity and must not be relied upon in any way in connection with any investment decision. Georgia Capital PLC and other entities undertake no obligation to update any forward-looking statements, whether as a result of new information, future events or otherwise, except to the extent legally required. Nothing in this presentation should be construed as a profit forecast.

#### **COMPANY INFORMATION**

#### **Georgia Capital PLC**

Registered Address 84 Brook Street London W1K 5EH United Kingdom <u>www.georgiacapital.ge</u> Registered under number 10852406 in England and Wales

**Stock Listing** London Stock Exchange PLC's Main Market for listed securities Ticker: "CGEO.LN"

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#### Share price information

Shareholders can access both the latest and historical prices via the website www.georgiacapital.ge

